



# The Research Bureau

PRESENTS

## **Municipal Budgets in Limbo: How Low Can They Go?**

**Speakers:** Secretary Leslie A. Kirwan  
Executive Office of Administration & Finance  
Commonwealth of Massachusetts

Michael V. O'Brien  
Worcester City Manager

Daniel Morgado  
Shrewsbury Town Manager

**Moderator:** Edwin T. Shea, Jr.  
Market President  
Bank of America

**Wednesday, March 11, 2009, 7:45 a.m. to 9:15 a.m.**

Levi Lincoln, Jr., Chamber  
Worcester City Hall, 3<sup>rd</sup> Floor  
455 Main Street

*This event is part of The Research Bureau's Francis A. Harrington Forums, and generously supported by*

## **Bank of America**



Kindly reply by calling 508-799-7169 or via email to [info@wrrb.org](mailto:info@wrrb.org)