



# The Research Bureau

PRESENTS

## Worcester's Business Climate: Hot or Cold?

**Speakers:** J. Christopher Collins, Esq.  
Senior Vice President & General Counsel  
UNUM

Timothy McGourthy  
Economic Development Director  
City of Worcester

Christopher Steele, President  
CWS Consulting Group, LLC

**Moderator:** Michael Mulrain, CFO  
Polar Beverages

Friday, December 11, 2009, 7:45 a.m. to 9:15 a.m.



Clark University  
Higgins University Center  
Grace Conference Room  
950 Main St. Worcester  
(Parking available in lot on Maywood Street)

*This event is generously sponsored by*



Kindly reply 508-799-7169 or [info@wrrb.org](mailto:info@wrrb.org)

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