



The Research Bureau

PRESENTS

Balancing the FY13 budget: Has the crisis passed?

Speakers:

**Pam Kocher, Director of Local Policy
Executive Office for Administration and Finance
Commonwealth of Massachusetts**

**Michael V. O'Brien
City Manager
Worcester, MA**

**David B. Panagore
Chief Operating Officer
City of Hartford, CT**

Moderator:

**Michael Mulrain, COO
Polar Beverages**

**Wednesday, March 7, 2012
7:45 a.m. to 9:15 a.m.**



MCPHS

MASSACHUSETTS COLLEGE of PHARMACY and HEALTH SCIENCES

**Massachusetts College of Pharmacy & Health Sciences
25 Foster Street
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