



City of Hartford

Connecticut's Capital City

2012-13 Budget Overview

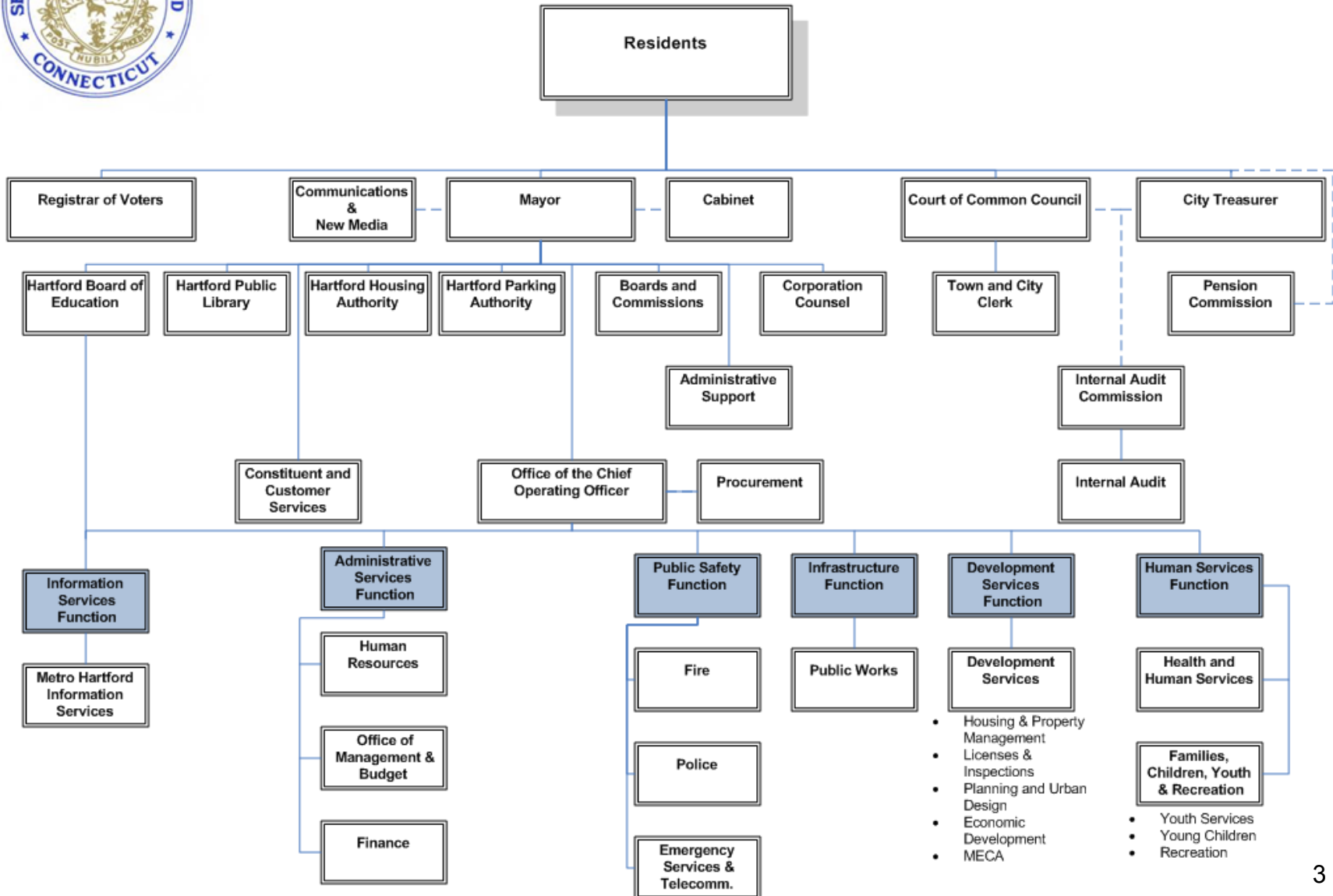
Presentation To
Worcester Regional Research Bureau
March 7, 2012

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Management, Budget & Grants Director



City of Hartford Organizational Chart





Hartford Budget Process

A Quick Overview

Mayor

- Presents Budget to Council
- Sole discretion over estimates of revenue

Council

- May increase or decrease expenditures

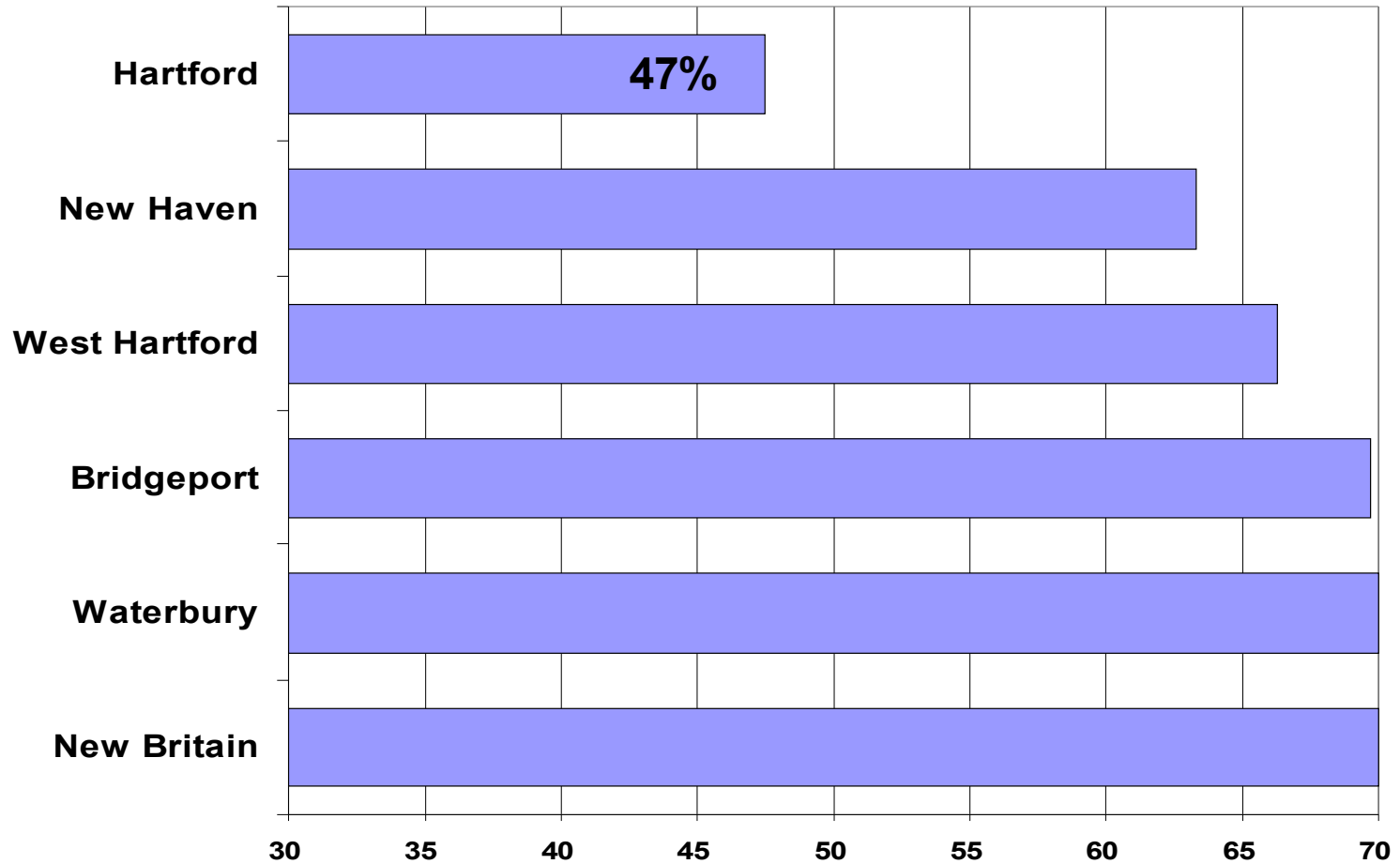
Committee of Whole Process (Year Three)

- Starting early in the calendar year, two session per month
- Attended by all department heads, co-chaired by Mayor, staff presents on a variety of topics such expenditures, revenues, pension, etc.
- Council with Mayor reviews policy options
- Results: Smooth adoption process



Net Grand List As % Of Gross Grand List

Combined Average Assessment Ratio Across All Property Categories
In Affect The "Tax Yield"



Source: State of Connecticut, Office of Policy & Management, Municipal Indicators FY 2010



% Net Grand List Assessment By Category

Percent of Total Assessed Property By Category

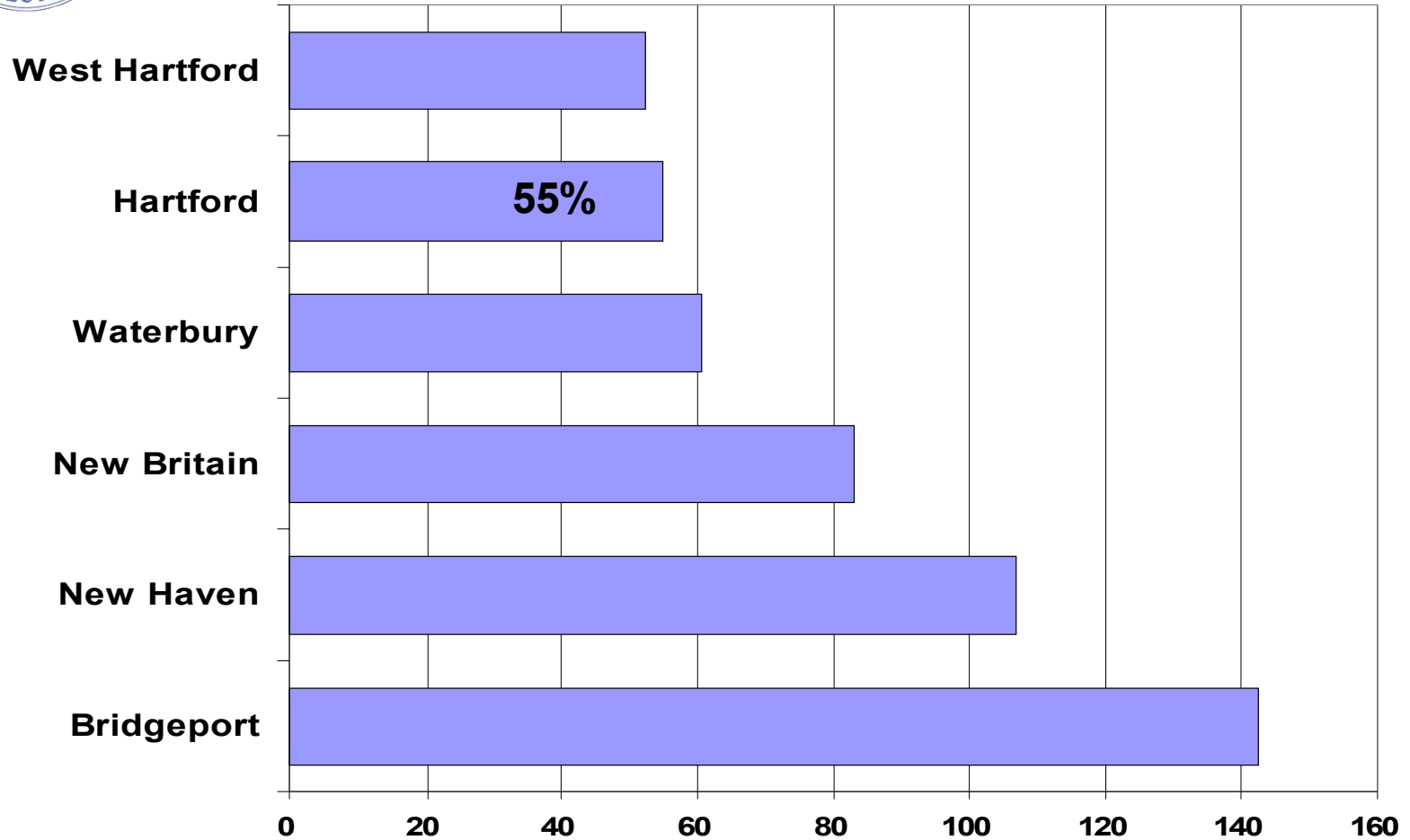
MUNICIPALITY	RES	COMM	OTH
Bridgeport	56.1	25.9	18.0
Hartford	22.2	51.0	26.8
New Britain	61.8	22.4	15.8
New Haven	52.2	34.9	12.9
Waterbury	55.6	28.2	16.2
West Hartford	75.6	14.6	9.8

Source: State of Connecticut, Office of Policy & Management, Municipal Indicators FY 2010



Debt As % of Total Expenditures

Total Debt Expense Divided By Total City Expenses

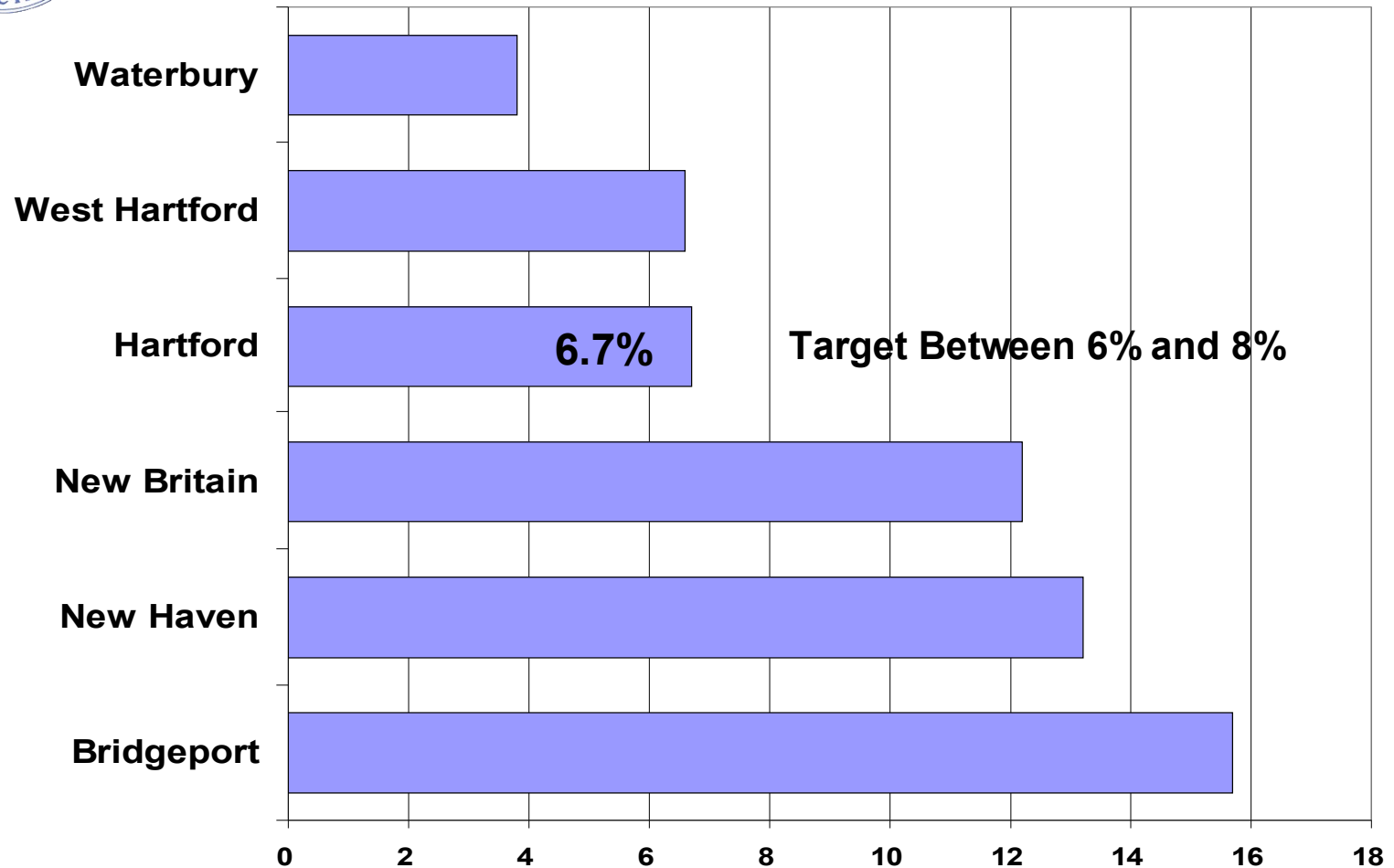


Source: State of Connecticut, Office of Policy & Management, Municipal Indicators FY 2010



Debt Service As % of Total Expenditures

Total Interest and Principal Divided By Total City Expenses

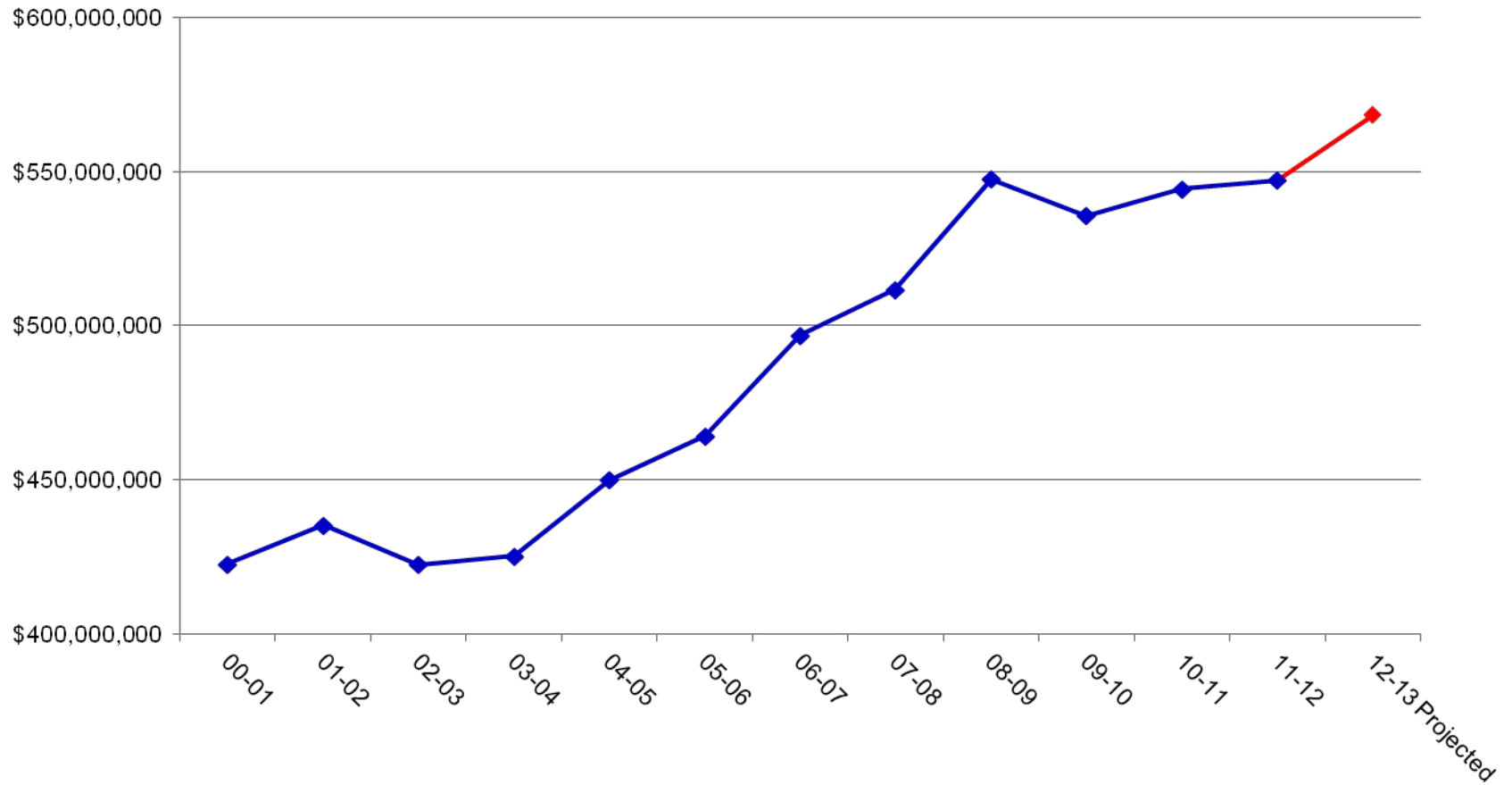


Source: State of Connecticut, Office of Policy & Management, Municipal Indicators FY 2010



Adopted Budget History

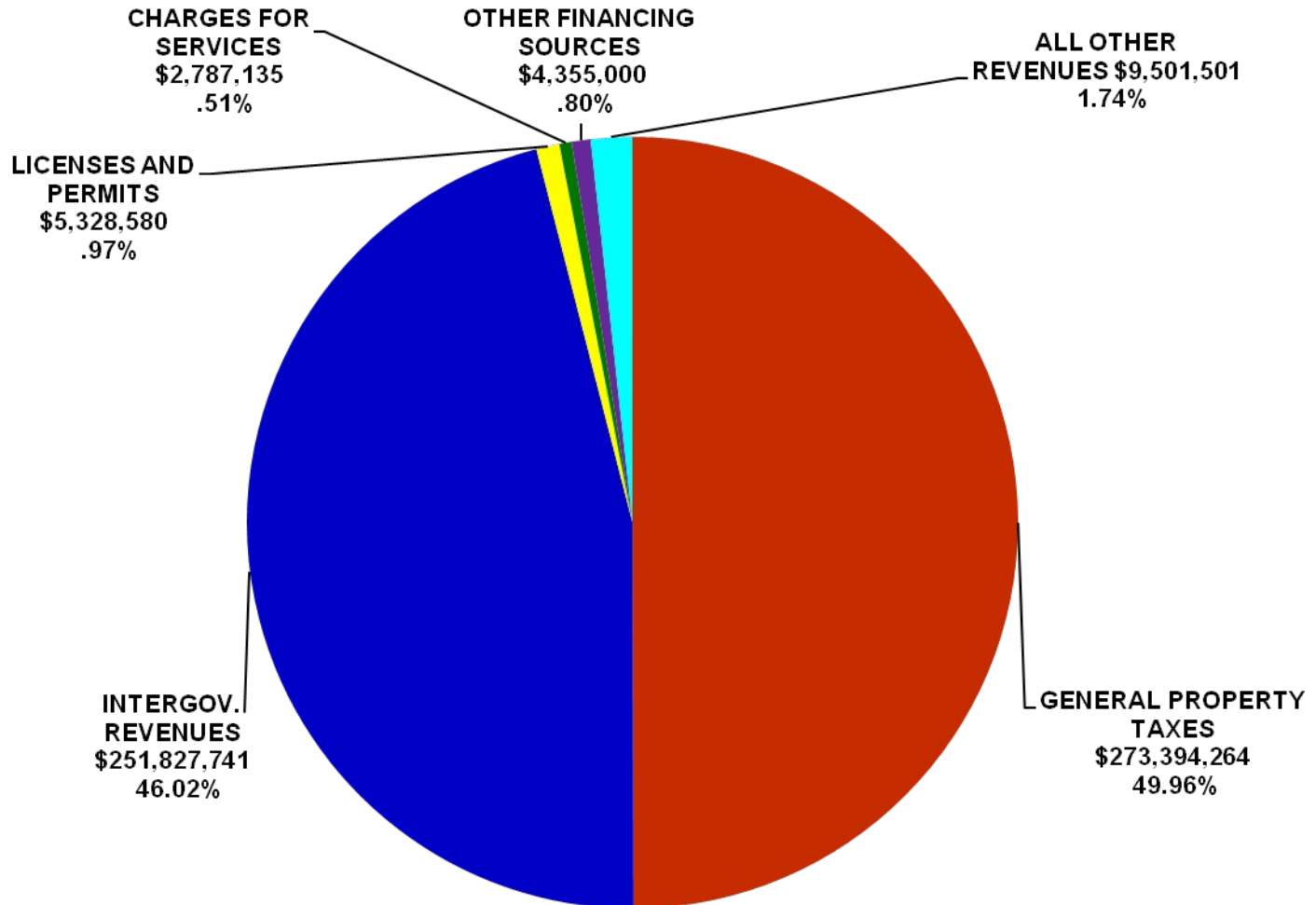
City of Hartford General Fund Budget FY 00-01 to FY 12-13 Projected





FY 11-12 Revenue Budget

\$547,194,221

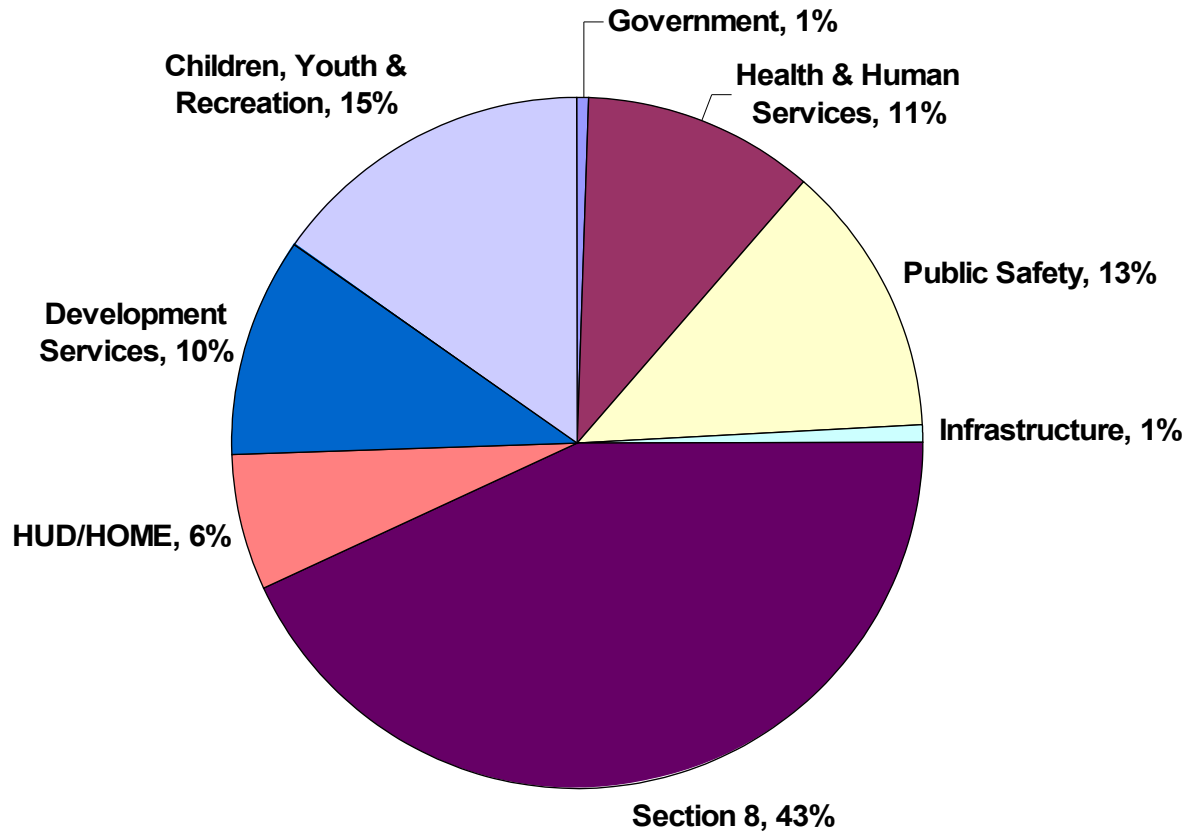




FY 11-12 Multi-Year Grant Revenue Budget

By Department

(Total = \$104,507,548)

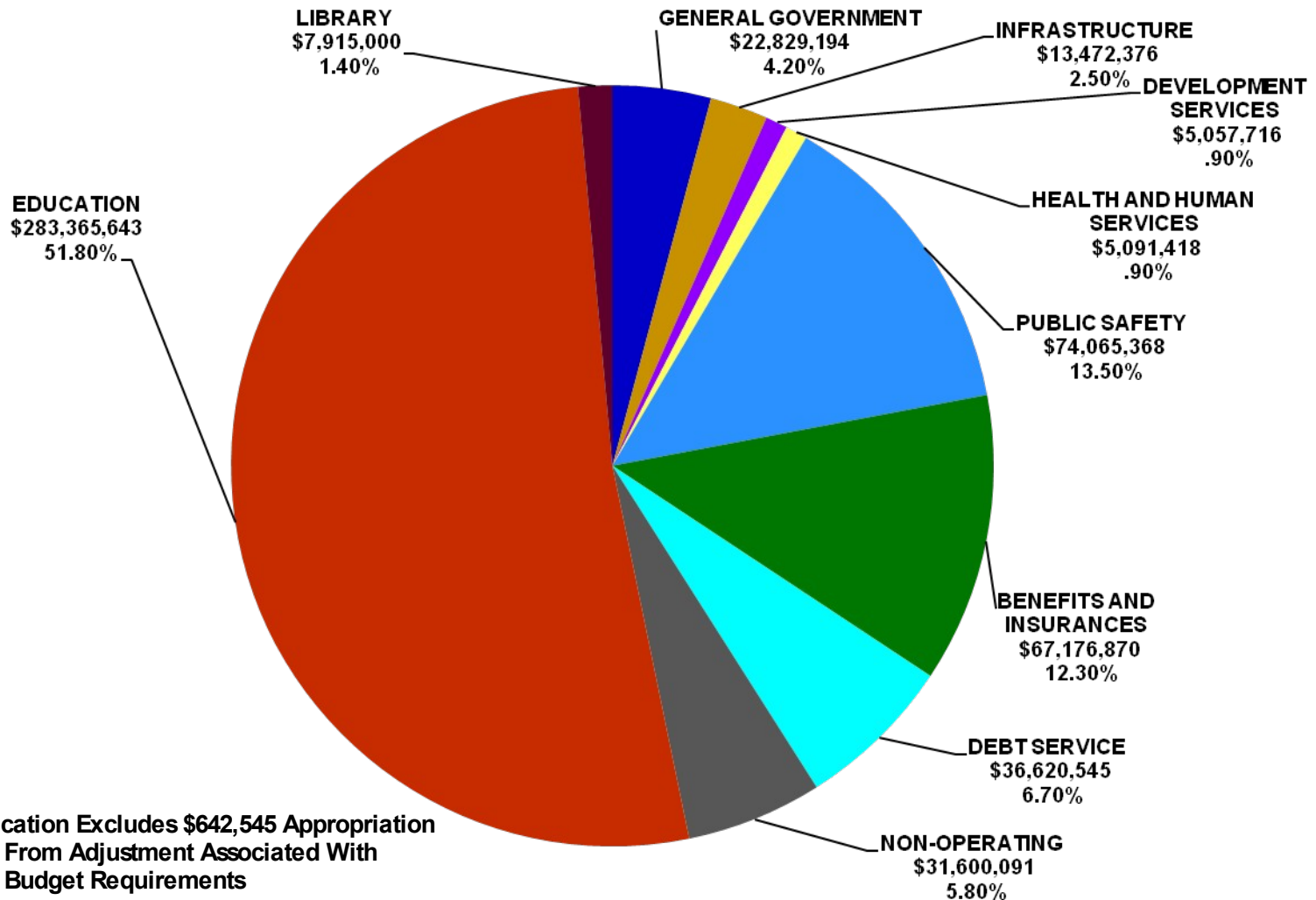


Multi-Year Revenues



FY 11-12 Expenditure Budget

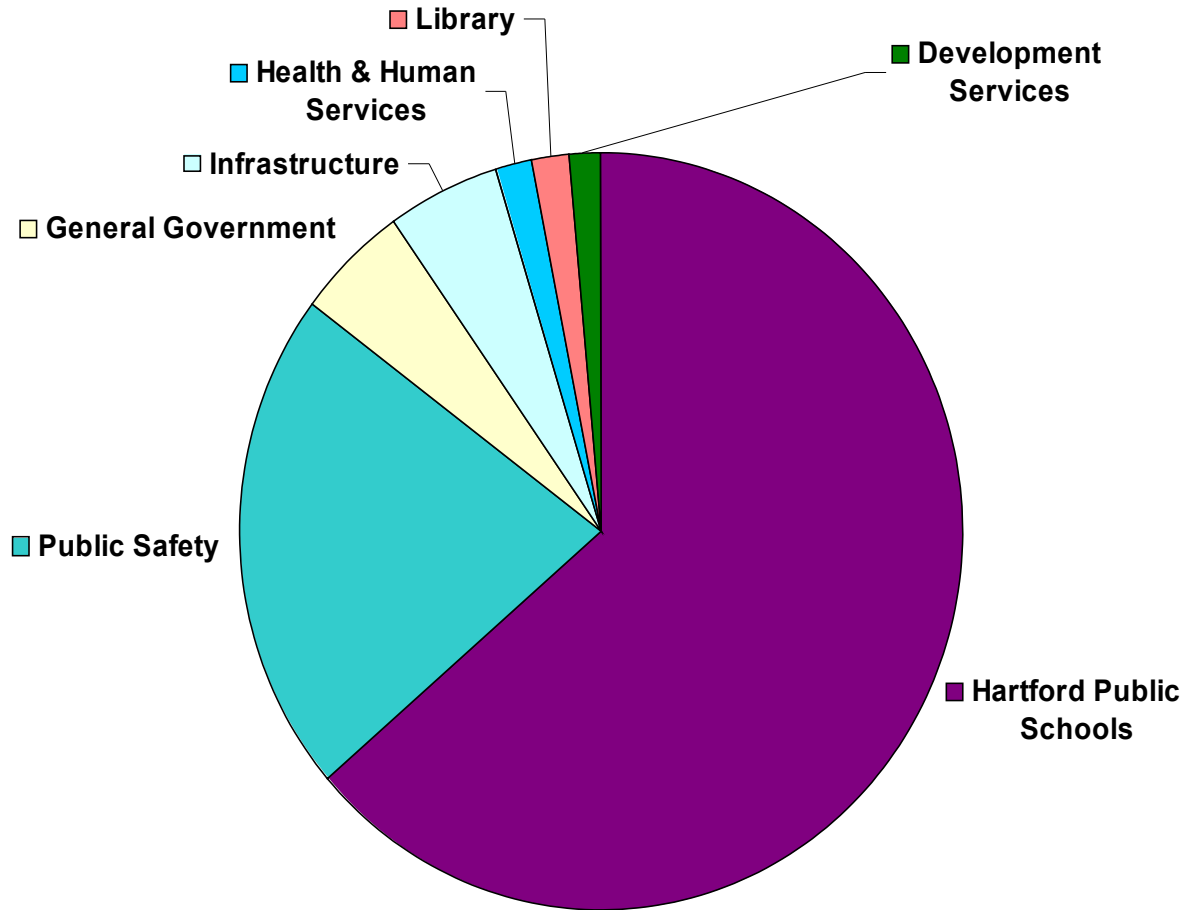
\$547,194,221



Note: Education Excludes \$642,545 Appropriation Resulting From Adjustment Associated With Minimum Budget Requirements



Staffing By Department FY 11-12 Budget Combined General Fund & Grants





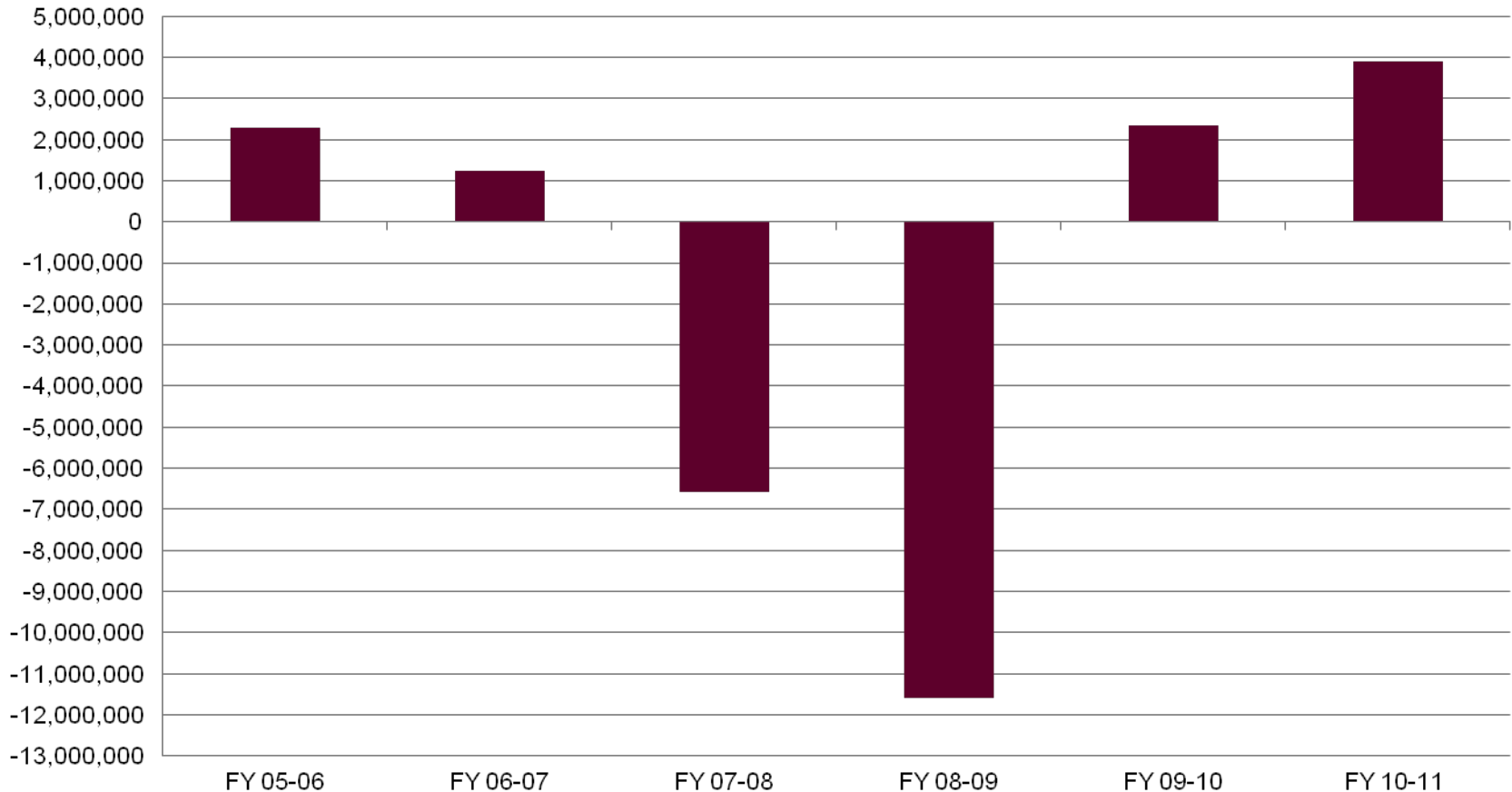
Staffing By Department FY 11-12 Budget Combined General Fund & Grants

<u>Municipality</u>	<u>HC</u>	<u>%</u>
Hartford Public Schools	3,017	64%
Public Safety	1,027	22%
General Government	239	5%
Infrastructure	226	5%
Health & Human Services	80	2%
Library	77	2%
Development Services	71	2%
Total	4,737	100%



General Fund Balance Annual Change

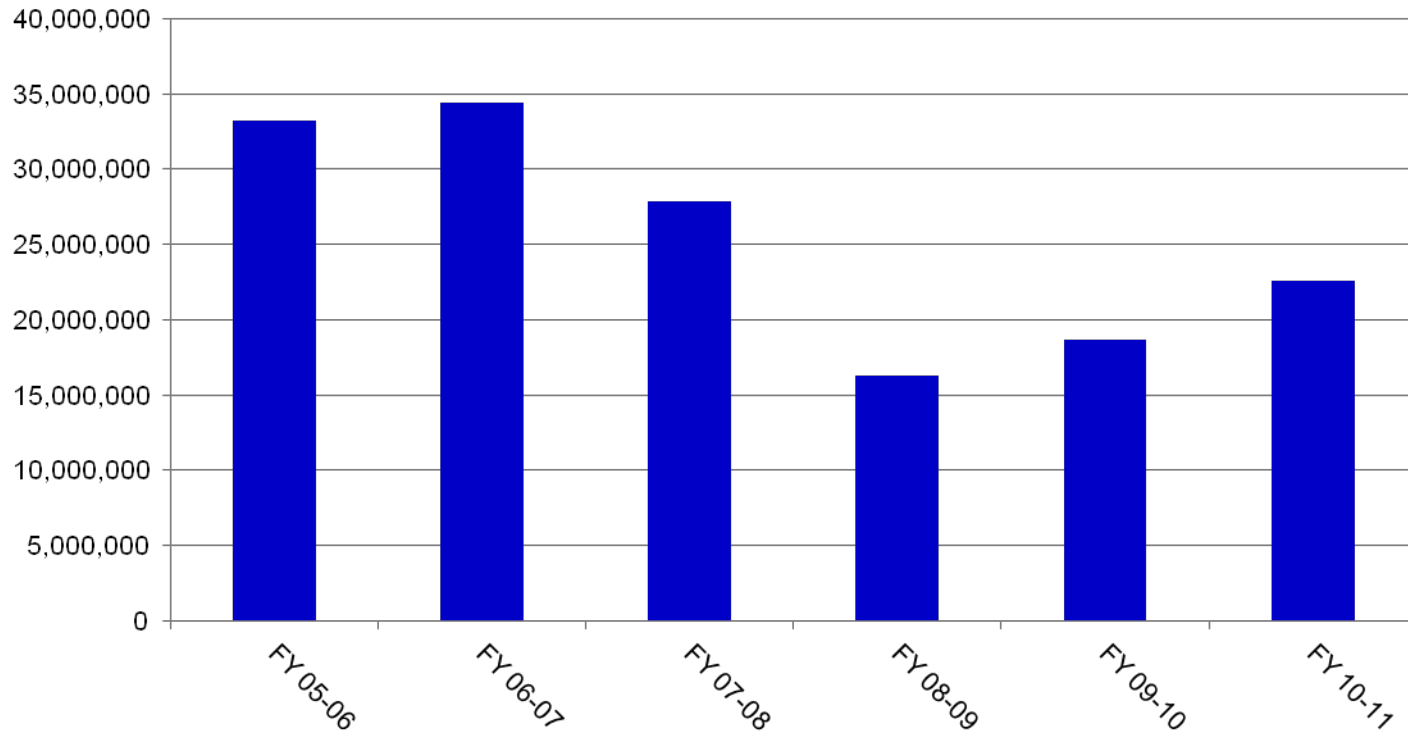
**City of Hartford Annual Increase/Decrease to General Fund Balance FY
05-06 to FY 10-11**





General Fund Balance

City of Hartford Undesignated General Fund Balances FY 05-06 to FY 10-11





FY 11-12 Financial Forecast

(\$ in thousands)

	Adopted & Amended	Projected Q2 Budget	% Variance
Revenue	547,194	545,401	-0.3%
Expenditure	<u>547,194</u>	<u>549,178</u>	<u>0.4%</u>
Projected Gap	0	(3,777)	-0.7%



FY 11-12 Mitigation Strategies_

(\$ in thousands)

CHALLENGES:

Revenues:

Tax Lien Sales	1,500
Intergovernmental (Pequot)	1,500
License, Inspections & Use of Money	<u>1,093</u>
Total	4,093

Expenses:

Benefit & Turnover Reduction Targets	4,550
Police Overtime	1,700
October Snow Storm	1,100
Hartford Public Schools & Other	<u>784</u>
Total	8,134

Total Challenges 12,227

MITIGATION/OPERATIONAL:

Revenues:

Property Taxes (Prior Year Levies)	1,500
Other Revenues	<u>800</u>
Total	2,300

Expenses:

Salary Savings	2,500
Employee Benefits	2,400
Tipping Fees & Property Insurance	<u>1,250</u>
Total	6,150

Total Mitigation/Operational 8,450

NET (3,777)



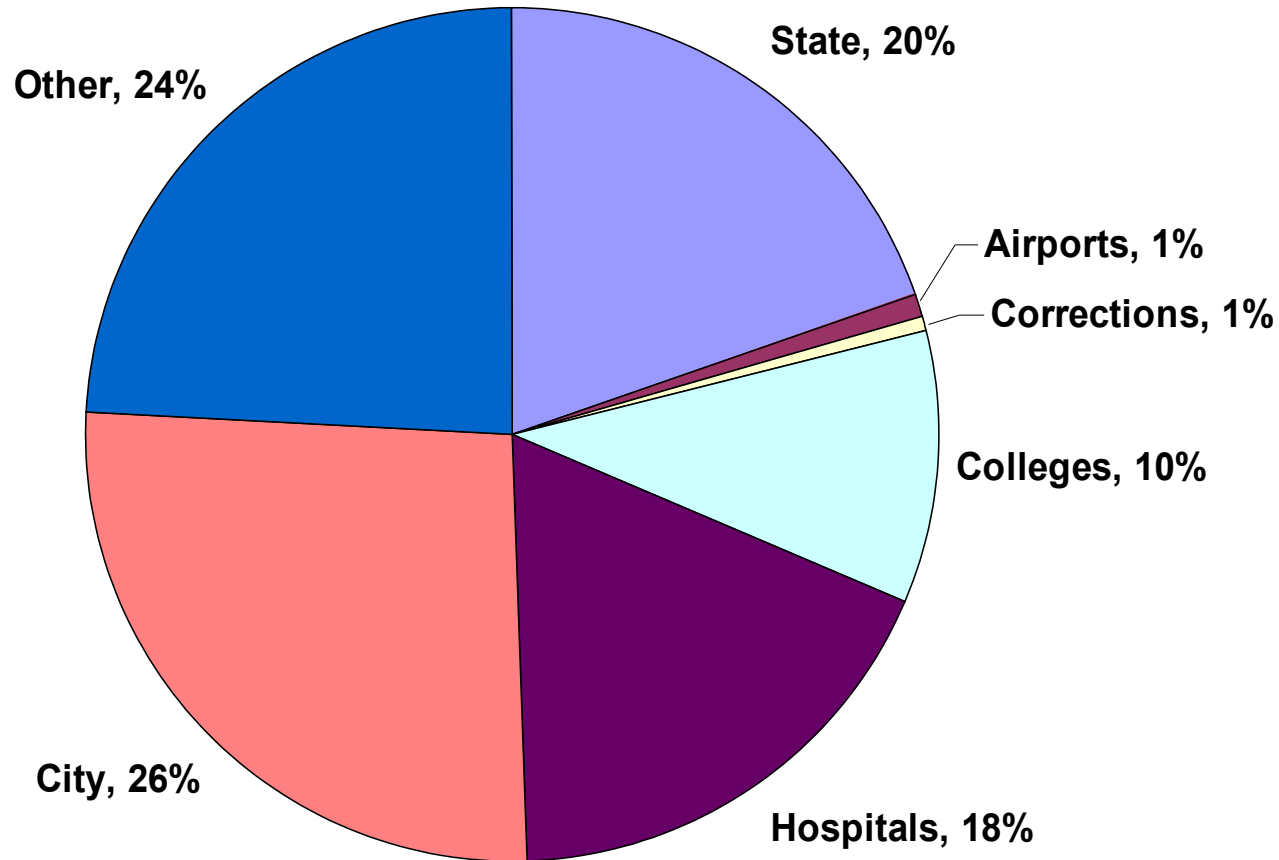
Net Taxable & Non-Taxable Property

	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>
Taxable	53.7%	52.0%	50.6%
Non Taxable	46.3%	48.0%	49.4%
Total	100.0%	100.0%	100.0%



Hartford FY 2010 Non-Taxable Property

(Total = \$3,302,822,000)





City of Hartford: FY 12-13 Budget



Major FY 12-13 Budget Drivers & Impact On The Tax Rate (71.79/1000) (\$ in thousands)

Revenue Drivers:	<u>Dollars</u>	<u>Mill Rate Increase</u>
– General Property Tax Reduction	35,428	10.36
– Other Sources of Revenue Reduction	<u>3,087</u>	<u>0.91</u>
Total Revenue Reduction	38,515	11.27
Expenditure Drivers:		
– Pension and Insurance Increase	7,315	2.14
– Departmental Payroll Increase	5,889	1.72
– Other Expenditures Increase	<u>2,672</u>	<u>0.78</u>
Total Expenditure Increases	15,876	4.64
Estimated Budget Gap	54,391	15.91



Property Tax Revenue

(\$ in thousands)

Reduction:

Impact of Revaluation	22,890
Elimination of Commercial Surcharge	<u>12,538</u>
Total Change	35,428

Revenue Loss Distribution (% of loss):

Residential	15 %
Commercial	72 %
Personal & Auto	<u>13 %</u>
Total Distribution	100 %



Initial FY 12-13 Budget Projection_

Revenues:

- > currently projected to be \$508,679,000 ...
... a decrease of 7.0%

Expenditures:

- > currently projected to be \$563,070,000 ...
... an increase of 2.9%

The FY 12-13 **budget gap** as of 2/8/12 is currently projected to be: **\$54,391,000**

The FY11-12 fiscal year will close in the back.

Thank you, any questions