

Worcester ALMANAC 2020





The Worcester Regional Research Bureau is pleased to present the sixth annual Worcester Almanac—our compendium of information of all things Greater Worcester. A local, not-for-profit organization, The Research Bureau's mission is to serve the public interest of Greater Worcester by conducting independent, non-partisan research and analysis of public policy issues to promote informed public debate and decision-making. We undertake the Worcester Almanac each year to provide government officials, residents, businesses, and institutions an easy-to-use source for current and trend data on a range of civic concerns.

We would like to thank all those who provide data for this project. If there is any fact or figure about Greater Worcester that you would like to see included in the Worcester Almanac, please contact us at wrrb@wrrb.org. To learn more about our activities or to read our reports, you can visit our website at www.wrrb.org, follow us on Twitter (@WRRBureau), or like us on Facebook (The Research Bureau).

If you believe in the importance of informed local governance and would like to sponsor our efforts, please send a contribution to:

> Worcester Regional Research Bureau, Inc. 390 Main Street, Suite 208 Worcester, MA 01608



Image Courtesy of PENTA Communications.



The Worcester Regional Research Bureau offers its thanks to the generous sponsors of its work, including the Worcester Almanac. Now in its 6th edition, the Worcester Almanac has become a critical resource for municipalities, businesses, institutions of higher education, non-profit and civic organizations, and the general public. We could not continue our efforts without the civic-minded dedication of our many partners in Greater Worcester. Their continued support of The Research Bureau is a clear measure of the vitality and character of our community and its commitment to good governance.

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The year 2020 is an important year for us at UniBank. It marks 150 years of service. Service to the community, service to our customers, and service to our employees. When you turn 150 years old, you cannot help but look back at a storied history.

While we celebrate and recognize the work and accomplishments of our past - it is those quintessential elements of who we are that we draw inspiration for our own efforts and mission ahead – elements of hard work, ethics, values, commitment and service to others, a resiliency in the face of adversity, humility in our success, and vision of what we are called to do and be, so that our community (Greater Worcester, MetroWest, Blackstone Valley), not only survives and sustains itself, but continues to flourish and thrive for the betterment of all.

While the global pandemic we face today presents its own challenges, it is not the first storm we have weathered as a bank and community. The Civil War was a recent memory to our founders, having ended in 1865. We withstood the 1918 influenza epidemic, The Great Depression, both World War I and World War II, the Cold War, and 9/11. We have seen economic ups and downs, and still, we are here.

Worcester is uniquely positioned for economic prosperity!

Manufacturing, Healthcare, Education, Technology. We are the home to some of the most respected businesses and global thought leaders in these industries and with good reason. Success builds success. As a mutual community bank who has been serving Central Massachusetts for 150 years, we at UniBank are uniquely positioned to help. The strong relationships we have forged over those years gives us great pride. We know that those relationships, us leaning on each other, are what will carry us all into a brighter future.

UniBank is a proud supporter of Worcester and the Worcester Regional Research Bureau who publishes Worcester*Almanac*—their compendium of information of all things Greater Worcester.

Onward and Upward for greater prosperity for our home, the Central Massachusetts Community.

Yours,

Michael Welch CEO, UniBank



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Government

City of Worcester Government

The City of Worcester operates under a Council-Manager form of government with a popularly elected Mayor, known as a modified Plan E form of government. The Worcester Public Schools (WPS) system is a quasi-independent department of the City.

The City Council is the City's legislative body while the City Manager serves as chief executive officer. The City Council is made up of 11 members—six elected citywide (or at-large) and five elected from districts. The Mayor is the candidate who receives the most votes in the mayoral election and wins an at-large City Council seat. All at-large candidates are automatically entered into the mayoral race, and have the option of withdrawing their name from consideration for Mayor. In addition to his or her role as City Councilor, the Mayor serves as the ceremonial head of the government and chairs both the City Council and School Committee. The City Council hires the City Manager and can remove him or her by majority vote. The City Manager hires all City employees (except the City Clerk, City Auditor, and WPS employees), oversees City operations, and presents the City Council with an annual budget that must be approved by June 30 of each year. The City Council has the authority to reduce the City Manager's proposed budget, but not increase it. The approved budget must be balanced.

The Worcester School Committee is the WPS's legislative body while the Superintendent of Schools serves as chief executive officer. The School Committee consists of the Mayor and six elected atlarge members. The School Committee sets districtwide school policies, votes on the district budget, and hires and removes the Superintendent.

City Council and School Committee elections are held in odd-numbered years.



City of Worcester Seal

City of Worcester Population: 185,877

136th Largest City in the United States 2nd Largest City in New England Area: 37.37 square miles (96.79 square kilometers) Population Density: 4,974 persons per square mile

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Mayor

Joseph M. Petty

City Council

Sean M. Rose, District 1
Candy F. Mero-Carlson, District 2
George J. Russell, District 3
Sarai Rivera, District 4
Matthew E. Wally, District 5
Morris A. Bergman, At-Large
Donna M. Colorio, At-Large
Khrystian A. King, At-Large
Gary Rosen, At-Large
Kathleen M. Toomey, At-Large

City Clerk

Nikolin Vangjeli

City Auditor

Robert V. Stearns

City Manager

Edward M. Augustus, Jr.

City Manager's Cabinet

Kathleen Johnson, Assistant City Manager for Operations
Nicole Valentine, Deputy Assistant City Manager
Dr. Matilde Castiel, M.D., Commissioner of Health and Human Services
Eileen M. Cazaropoul, Chief Information Officer
Peter Dunn, Chief Development Officer
Michael J. Lavoie, Fire Chief
Timothy J. McGourthy, Chief Financial Officer
Paul J. Moosey, P.E., Public Works and Parks Commissioner
Steven M. Sargent, Police Chief
Michael E. Shanley, Emergency Communications & Emergency Management Acting Director
Michael E. Traynor, City Solicitor
Dori A. Vecchio, Director of Human Resources

School Committee

Erin Williams, Cultural Development Officer

Dianna L. Biancheria Laura Clancey John L. Foley Molly O. McCullough John F. Monfredo Tracy O'Connell Novick

Superintendent of Schools

Maureen F. Binienda

Clerk of the School Committee

Dr. Helen A. Friel

United State Senators

Elizabeth Warren Edward J. Markey

United State Representative

James P. McGovern

Governor

Charles D. Baker

Lieutenant Governor

Karyn Polito

Governor's Council

Vacant

State Senators

Harriette L. Chandler - 1st Worcester Michael O. Moore - 2nd Worcester Anne Gobi - Worcester, Hampden, Hampshire, and Middlesex

State Representatives

Kimberly Ferguson - 1st Worcester
Paul Frost - 7th Worcester
David Muradian, Jr. - 9th Worcester
Hannah Kane - 11th Worcester
Harold Naughton, Jr. - 12th Worcester
John J. Mahoney - 13th Worcester
James J. O'Day - 14th Worcester
Mary S. Keefe - 15th Worcester
Daniel M. Donahue - 16th Worcester
David LeBoeuf - 17th Worcester

District Attorney

Joseph D. Early Jr.

Clerk of Courts

Dennis P. McManus

Register of Deeds

Kathryn A. Toomey

Register of Probate

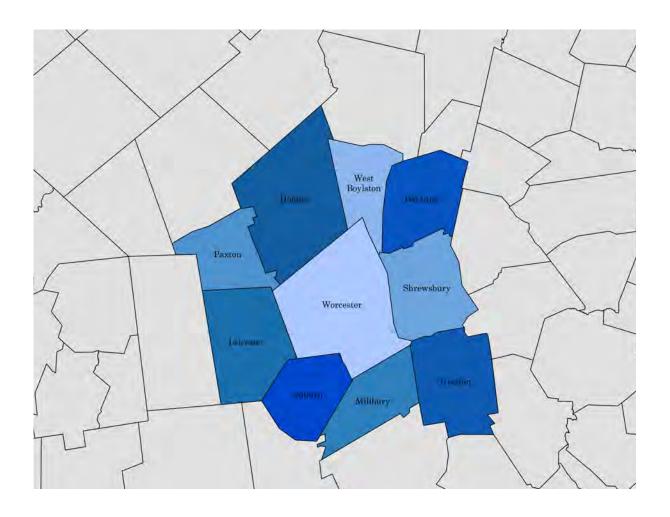
Stephanie K. Fattman

County Sheriff

Lewis G. Evangelidis

Greater Worcester Executive/Administrative Leadership

Auburn — Julie A. Jacobson — Town Manager
Boylston — April Steward — Town Administrator
Grafton — Rebecca Meekins — Acting Town Administrator
Holden — Peter M. Lukes — Town Manager
Leicester — David A. Genereux — Town Administrator
Millbury — James Kelley — Acting Town Manager
Paxton — Carol L. Riches — Town Administrator
Shrewsbury — Kevin J. Mizikar — Town Manager
West Boylston — Nancy Lucier — Town Administrator



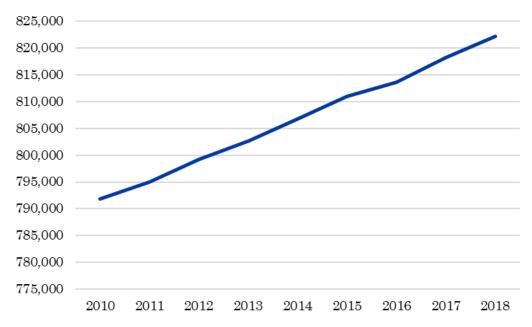
Incorporation Dates for Greater Worcester		
Leicester	1714	
Worcester	1722 as a Town	1848 as a City
Shrewsbury	1727	
Grafton	1735	
Holden	1741	
Paxton	1765	
Auburn	1778	
Boylston	1786	
West Boylston	1808	
Millbury	1813	

Worcester County:

Area: 1,510 square miles Population: 822,280 (2018)

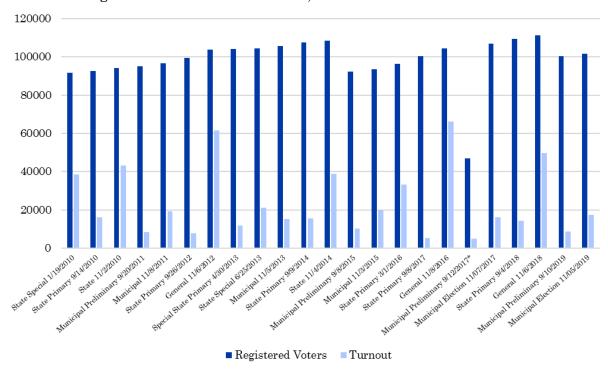
Population Density: 544 persons per square mile 60 cities and towns (including Worcester)

Worcester County: Population 2010 — 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Registered Voters & Ballots Cast, 2010-2019



^{*}Number of registered voters in Districts 1 and 5 where preliminary race held. Source: City of Worcester Elections Division.

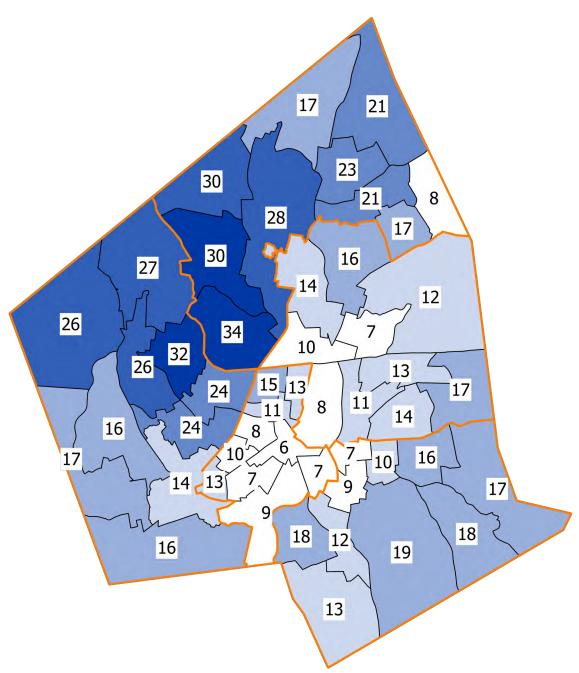
Voter turnout in the City of Worcester varies depending on the type of election. Municipal elections, which are held in odd-numbered years, experience the lowest turnout. Only 17.2% of registered voters turned out in November 2019 to vote for the Mayor, City Council, and School Committee. State elections, which occur in even-numbered years, and especially elections including the election for President, experience the highest turnout. 63.5% of Worcester's electorate voted in the November 2016 general election and 44.7% of registered voters turned out for the 2018 election.

Worcester: Party Affiliation & Registration		
Party Affiliation	Registered Voters	
Unenrolled	54,227	
Democrat	41,132	
Republican	8,004	
United Independent Party	741	
Libertarian	514	
Green-Rainbow	109	
Conservative Party	79	
Interdependent 3rd Party	74	
American Independent Party	67	
MA Independent Party	49	
Socialist	38	
Working Families	26	
Pizza Party	23	
We The People	20	
Other	20	
Green Party USA	17	
Pirate	14	
America First Party	11	
Constitution Party	7	
Reform Party	6	
Veterans Party America	4	
Twelve Visions Party	4	
Rainbow Coalition	3	
Natural Law Party	1	
New Alliance Party	1	
Prohibition Party	1	
World Citizens Party	1	
American Term Limits	1	
New World Council	0	
Timesizing Not Downsizing	0	

As of March 30, 2020. Source: City of Worcester Elections Division.

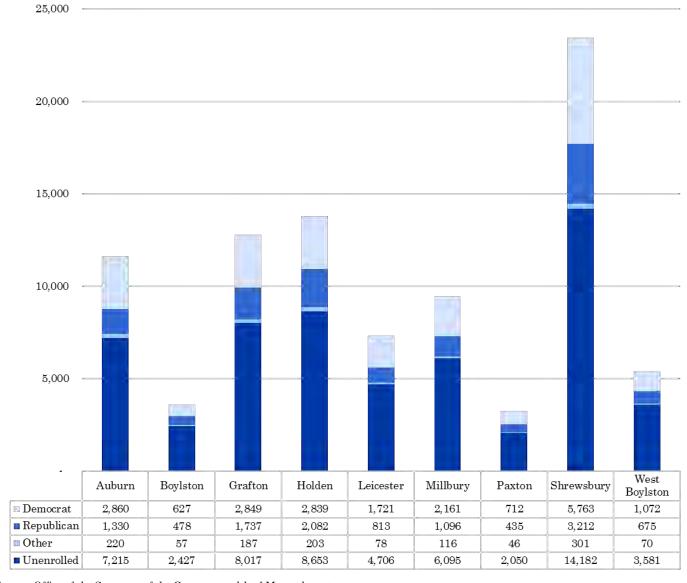
As of January 2019, there were 105,194 registered voters in the City of Worcester. 51.5% of voters were not enrolled in a political party, 39.1% of voters registered as Democrats, and 7.6% of voters registered as Republicans. Since 2015, the number of unenrolled voters has increased by 29%, the number of Democratic voters has increased by 3%, and the number of Republicans has increased by 4%.

Worcester: Voter Turnout Percentage by Precinct, November 5, 2019 Election



Source: Worcester Election Commission

Greater Worcester: Party Affiliation & Registration, as of February 2019



 $Source:\ Office\ of\ the\ Secretary\ of\ the\ Commonwealth\ of\ Massachusetts.$

Tax Classification

The City of Worcester taxes property based on the following classifications: residential, commercial, industrial, and personal. Property that is owned by nonprofit institutions, as determined by Massachusetts General Law 156B, are exempt from paying property taxes as long as the property is fulfilling the non-profit mission of the organization.

Residential property is property used for human habitation and includes accessory land or buildings that are exclusively used by the residents of the property or their guests. **Commercial** property is used for business purposes including but not limited to commercial, retail, trade, service, recreational, agricultural, artistic, sporting, fraternal, governmental, educational, medical or religious purposes. **Industrial** property includes property used for manufacturing, milling, converting, producing, processing, extracting, or fabricating materials to create commercial products or materials. **Personal** property is trade stock, machinery used for business, and all furnishings and effects not kept at an individual's residence.

Worcester: Property Tax Rates, FY20*	
Туре	Fiscal Year 2020
Residential	\$17
Commercial/Industrial/Personal Property (CIP)	\$35.16

^{*} Rates are per \$1,000 of value. Source: City of Worcester.

Tax Shift

The City of Worcester has a dual tax rate, which assesses residential and commercial/industrial/personal (CIP) property at different rates. Under Massachusetts law, communities are limited in their ability to shift the tax burden among classes to ensure that the burden is not shifted solely onto one side. A single tax rate is represented by a factor of 1.

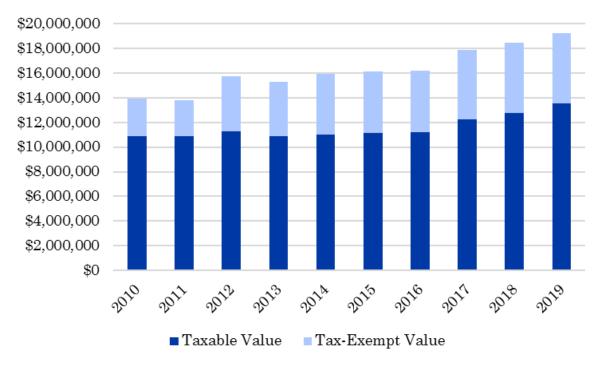
Worcester: Tax Shift, FY20			
Lowest Residential Factor Allowed	Residential Factor Selected	Maximum CIP Shift Allowed	CIP Shift
0.747	0.788	1.75	1.63

Source: City of Worcester Assessor's Office.

Worcester: Tax Value of Property, FY20		
Tax Status	Estimated Value	Percent of Total
Total Taxable and Tax-Exempt Property Value	\$19,230,328	100.0%
Taxable Property Values	\$13,525,815	70.3%
Tax-Exempt Property Values	\$5,704,513	29.7%
Class		
Residential	\$9,999,308	52.0%
Commercial/Industrial/Personal Property	\$3,526,507	18.3%

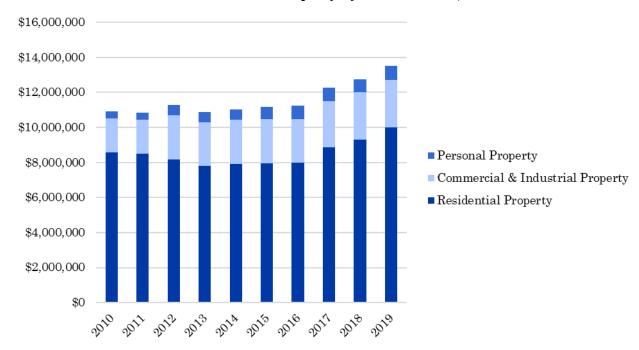
Source: City of Worcester Assessor's Office.

Worcester: Assessed Value of Taxable & Tax-Exempt Property, 2010-2019



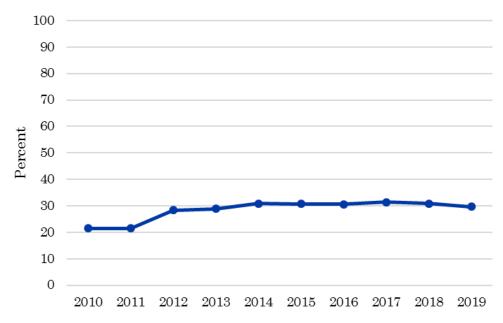
Source: City of Worcester Comprehensive Annual Financial Report, 2019.

Worcester: Assessed Value of Taxable Property by Classification, 2010-2019



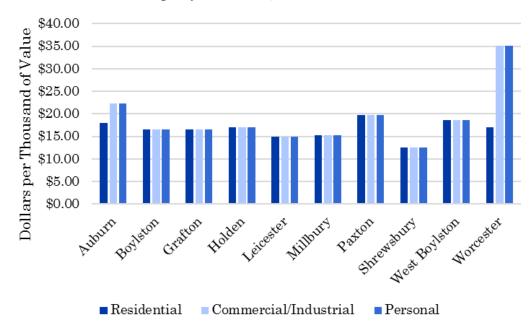
Source: City of Worcester Comprehensive Annual Financial Report, 2019.

Worcester: Tax-Exempt Value as Percent of Total Property Values, 2010-2019



Source: City of Worcester Comprehensive Annual Financial Report, 2019.

Greater Worcester: Property Tax Rates, FY20



 $Source: Massachusetts\ Department\ of\ Revenue.$

In Greater Worcester, only the City of Worcester and the Town of Auburn tax commercial and industrial properties at a higher rate than residential properties. Auburn has voted to decrease the gap between the two rates over the last few years. Additionally, Auburn is the only municipality in Greater Worcester that taxes Personal Property and Commercial/Industrial Property at different rates.

Worcester: Principal Taxpayers, FY19				
<u>Taxpayer</u>	Type of	Assessed	Fiscal 2019	% of Tax
Massachusetts Electric Co.	Electric Utility	\$435,824	\$15,188	5.0%
NSTAR Gas Co.	Gas Utility	\$195,625	\$6,827	2.3%
VHS Acquisition Subsidiary (St Vincent Hospital)	Medical Care	\$147,930	\$5,163	1.7%
V3B SA LLC (Lincoln Plaza)	Shopping Plaza	\$65,505	\$2,286	0.8%
Worcester TC LLC (AbbVie)	Biotechnology Park	\$61,324	\$2,140	0.7%
Hanover Insurance Group	Insurance	\$60,434	\$2,109	0.7%
Front Street Associates LLC	Real Estate	\$44,308	\$1,546	0.5%
RK Worcester Crossing LLC	Real Estate	\$43,136	\$1,506	0.5%
Verizon New England	Communications	\$41,345	\$1,442	0.5%
HCRI Massachusetts Properties Trust	Real Estate	\$48,500	\$1,171	0.4%

 $[*]Amounts\ expressed\ in\ thousands.$

Source: City of Worcester Comprehensive Annual Financial Report, June 30, 2019.

Unfunded Liabilities

Upon retirement, Massachusetts state and municipal employees are eligible for pension and other post-employment benefits (OPEB), such as health care. Each year, Massachusetts governmental entities must determine current costs (pension and benefits provided to existing retirees) and future costs (pension and benefits owed upon retirement to current employees, as determined by actuaries) to determine total liability.

The City of Worcester, like most municipalities, has struggled with outstanding pension and OPEB liability. In 1992, the Commonwealth of Massachusetts offered grant funding to cities and towns that committed to a schedule to eliminate unfunded pension liability. The City of Worcester accepted the offer, committing itself to full pension funding by 2028. In light of the financial downturn, in 2010 the Commonwealth offered cities and towns a waiver on the original plans, which allowed Worcester to extend its schedule to June 30, 2032.

Worcester: Pension Liability	
Total Pension Liability	\$1,506,336,758
Funded Portion of Pension Liability	\$904,465,777
Funded Pension Obligation	60.0%

Source: City of Worcester Comprehensive Annual Financial Report, June 30,2019

While pension liabilities must be forward-funded, Massachusetts does not mandate that municipalities address OPEB liabilities. Under the City's Seven-Point Plan, Worcester contributes 30% of "free cash"—the surplus remaining after the end of the fiscal year—to be deposited into the OPEB Trust. If "free cash" is not available, no funds are deposited. As a result, Worcester's outstanding liability increases annually and is projected to exceed \$2.5 billion within the next 30 years.

Worcester: Other Post-Employment Benefit Liability		
Total OPEB Liability	\$918,642,242	
Funded Portion of OPEB Liability	\$17,430,104	
Funded OPEB Obligation	1.9%	

Source: City of Worcester Comprehensive Annual Financial Report, June 30, 2019

Worcester: Fund Balance, FY19*		
Fund Balance - FY19	\$65,401,244	
Change in Fund Balance - FY18-FY19	\$8,015,405	
Fund Balance as a % of FY19 Budget	9.5%	

^{*}The City's fund balance is the difference between assets and liabilities in the general fund. Source: City of Worcester Comprehensive Annual Financial Report, 2019.

Bond Rating

In order to borrow money, municipalities issue bonds that are purchased by investors for a guaranteed return over time. Bond ratings serve as third-party evaluations of a bond issuer's ability to repay the bond according to the terms. Three primary rating agencies—Fitch Ratings, Moody's Investors Service, and Standard & Poor's Rating Service—evaluate most municipal bonds. Bonds are given ratings ranging from a high of "AAA" or "Aaa" to a low of "C" or "D". Worcester's ratings indicate attractive, high grade bonds that are considered at low risk of default.

Worcester: Bond Ratings, 2019		
Rating Agency	Rating	
Fitch Ratings	AA	
Moody's Investors Service	Aa3	
Standard & Poor's Rating Service	AA-	

Source: City of Worcester Comprehensive Annual Financial Report, 2019.

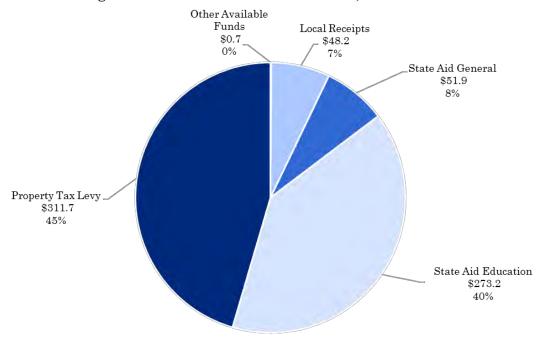
Worcester: Public Debt, 2019	
Total Outstanding Long-Term Debt*	\$696,482,344
Self-Supporting Debt	\$310,954,179
Bond Anticipation Notes as of 6/30/19	\$38,491,000
Bonded Debt per Capita	\$3,813
Bonded Debt as a % of Assessed Valuation	5.24%

^{*}A portion of the long-term debt is supported by fees from water and sewer usage, public parking garages, and DCU Center operating revenue. Debt related to district improvement financing (DIF) capital projects for CitySquare and the DCU Center

Greater Worcester: FY20 Budgets						
-	Total City Budget (includes Education)	Education Budget	Education % of Total Budget	<u>Police</u> <u>Budget</u>	<u>Fire</u> <u>Budget</u>	Police & Fire % of Total Budget
Auburn	\$70,974,423	\$29,095,319	40.99%	\$4,930,189	\$3,569,047	11.98%
Boylston	\$16,267,488	\$9,789,648	60.18%	\$1,217,614	\$409,833	10.00%
Grafton	\$61,996,457	\$36,582,273	59.01%	\$2,324,378	\$699,470	4.88%
Holden	\$52,656,065	\$30,774,812	58.44%	\$2,495,853	\$2,275,423	9.06%
Leicester	\$30,425,010	\$16,881,790	55.49%	\$1,964,796	\$305,307	7.46%
Millbury	\$45,169,977	\$23,865,373	52.83%	\$2,541,098	\$749,309	7.28%
Paxton	\$15,468,762	\$6,842,203	44.23%	\$1,192,129	\$480,776	10.81%
Shrewsbury	\$132,281,954	\$66,302,041	50.12%	\$5,523,926	\$3,625,371	6.92%
West Boylston	\$25,427,143	\$12,403,969	48.78%	\$1,705,934	\$912,442	10.30%
Worcester	\$685,744,411	\$395,404,360	57.66%	\$52,512,294	\$40,531,070	13.57%

Sources: Individual Town Budgets.

Worcester: Budgeted Revenues in Millions of Dollars, FY20



Source: City of Worcester.

The City's final FY20 budget was \$685.7 million. City leadership has discretion over only a small part of the City's expenditures. A significant portion of the City's annual budget is fixed obligations to education, pensions, and debt service.

Worcester: Budgeted Expenditures, FY20



Education \$395.3 million (58%)

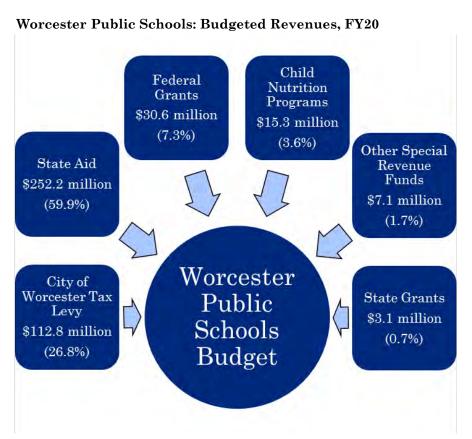
City Services \$166 million (24%) Fixed Costs \$124.3 million (18%)

The City of Worcester is heavily dependent on local property tax revenues and state aid for education. State education funding is established by the Commonwealth's Chapter 70 formula, which provides education subsidies to cities and towns using standardized criteria including the characteristics of local school-age populations and municipal finances. In 2015, the Commonwealth's Foundation Budget Review Commission called for changes to the formula.

In 2019, the Massachusetts Legislature passed the Student Opportunity Act which provided the first substantial update to the education formula since 1993. Many districts, particularly Gateway Cities, would be receiving a substantial funding increase for public schools. For example, the Worcester Public Schools should receive an estimated \$97.9 million over the next seven fiscal years.

Source: City of Worcester.

The Worcester Public Schools allocation within the City budget is augmented by available Federal, State, and other outside grants.



Sources: City of Worcester & Worcester Public Schools Fiscal 2019 Budgets.

Worcester Public Schools: Budgeted Expenditures, FY20

Worcester Public Schools \$420.9 million

Salaries \$273.2 million (64.9%)

Fringe Benefits \$75 million (17.8%) Supplies & Services \$69.9 million (16.6%)

Overtime \$2.2 million (0.5%) Equipment \$0.7 million (0.2%)

Sources: City of Worcester & Worcester Public Schools Fiscal 2020 Budgets.

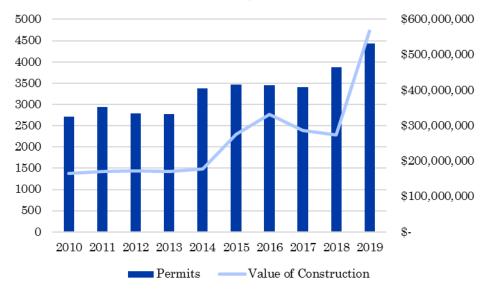
Positions	# of Budgeted Employees
Legislative Offices	
City Council	12
Mayor's Office	2
City Clerk	10
Election Commission	9
City Auditor	8
City Manager's Office	
City Manager's Office	14
Elder Affairs	9
Public Library	101
Dept. of Economic Development	
Economic Development	37
MassHire Central Region Workforce Board	10
MassHire Central Career Center	35
Cable Services	4
Health and Human Services	19
Public Health	25
Human Resources	17
Law Department	15
Police Department	525
Fire Department	421
Emergency Communications	68
Dept. of Inspectional Services	63
Worcester Public Schools	4479
Public Works and Parks	
Golf	2
Public Works	199
Parks, Recreation, and Hope Cemetery	58
Enterprise: Sewer Division	70
Enterprise: Water Division	140
Finance	41
Assessing	10
Technical Services	34
City Energy and Asset Management	17
TOTAL: CITY ONLY	1,975
TOTAL: CITY & WPS	6,454

Each year, as part of the annual budget process, the City Council (and the School Committee in the case of the Worcester Public Schools) approves staff positions within City departments. Authorized positions are filled at the discretion of the City or WPS Administration and can be full-time or part-time. While 6,454 positions are budgeted, it is possible that not all of these positions will be filled during the fiscal year or that some of these positions are filled with part-time employees.

Worcester Public Schools: Budgeted Employee Counts, FY20			
Positions	# of Budgeted Employees		
District Administrators	26		
School Administrators	88		
Teachers	2366		
Instructional Assistants	613		
Teacher Substitutes	105		
Crossing Guards	109		
Educational Support	120		
Custodial Services	154		
Maintenance Services	30		
Full Year Clerical	65		
School Year Clerical	72		
School Nurses	94		
District Support	55		
Student Transportation	103		
Child Nutrition	319		
Head Start	160		
TOTAL: WPS ONLY	4,479		

Source: City of Worcester.

Worcester: Real Estate Investment, 2010-2019



Source: City of Worcester Executive Office of Economic Development.

Worcester: Water and Sewer Rates, 2020							
	FY14	FY15	FY16	FY17	FY18	FY19	FY20
Water Rates	\$3.51	\$3.54	\$3.60	\$3.60	\$3.67	\$3.67	\$3.67
Sewer Rates	\$5.94	\$6.29	\$6.62	\$6.92	\$7.08	\$7.43	\$7.80

Source: City of Worcester Department of Public Works & Parks. *Rates are per 100 cubic feet of usage. Sewerage use is based on 80% of water usage.

Worcester: Public Library System, 2019			
# of Independent Branches	3		
# of School-Based Branches	4		
# of Mobile Libraries	2		
Print Holdings (including periodicals)	576,196		
Total Circulation	817,931		
Total Number of Visits During Public Hours	539,370		
Total Number of Students at School based branches during class time	53,438		

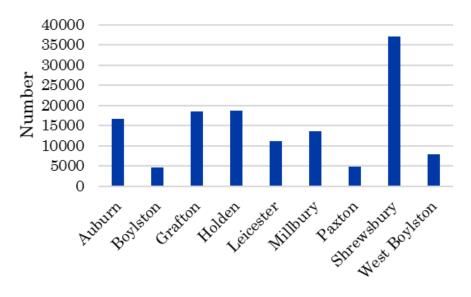
Source: Worcester Public Library.

Worcester: Parks and Recreation, 2019			
Parks	61		
Dog Parks	3		
Playgrounds	35		
Fields for Sports	75		
Swimming Beach, Pool, Spray Parks	7		
Total Park Acreage	1391.21		
% of Total Acreage in City	5.82%		
State Parks	2		
State Pools and Beaches	4		

Sources: City of Worcester Department of Public Works & Parks;

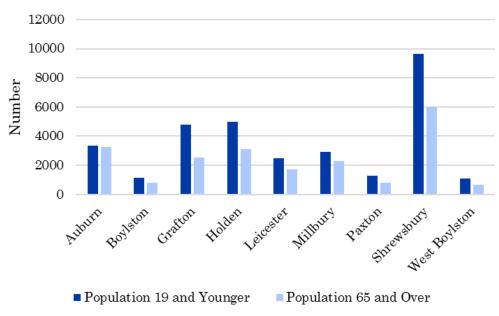
Demographics & Economy

Greater Worcester: Population, 2018



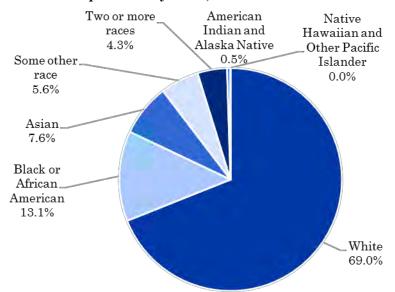
Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Greater Worcester: Population 19 Years of Age or Under and Population 65 Years of Age or Over, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Population by Race, 2018

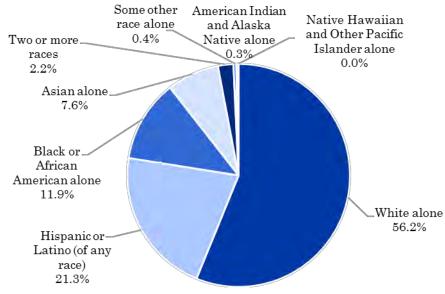


Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

The U.S. Census Bureau tallies five categories of race: "American Indian or Alaska Native," "Asian," "Black or African American," "Native Hawaiian or Other Pacific Islander," and "White." Hispanic origin is defined as ethnicity, rather than race, and persons defined as Hispanic or Latino can be of any race.

"Worcester Population by Race, 2018" illustrates Worcester's racial composition according to the Census Bureau's five racial categories. People of Hispanic origin fall into any one of the five categories.

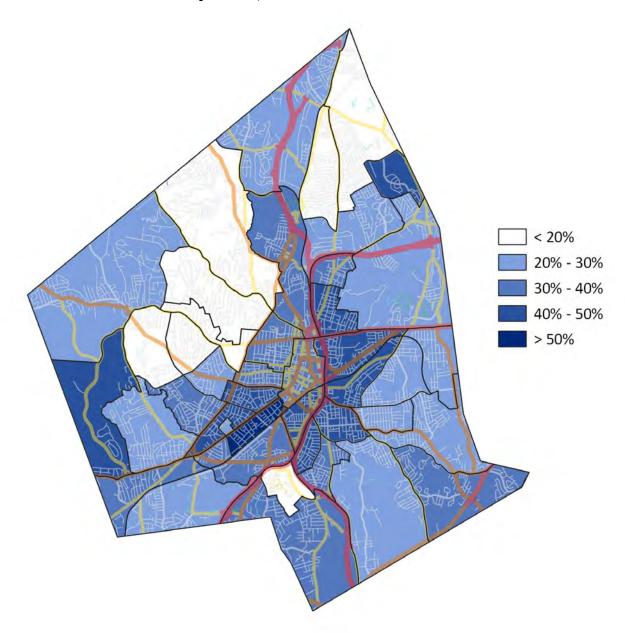
Worcester: Population by Race & Ethnicity, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

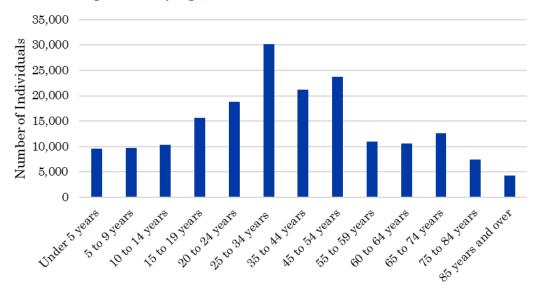
"Worcester **Population** Race & Ethnicity, Worcester's illustrates population by both race and ethnicity. It indicates that people who identify as Hispanic or Latino make up approximately 21% of Worcester's population, however it does not account for their racial composition and therefore may undercount certain racial categories.

Worcester: Percent Non-White Population, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

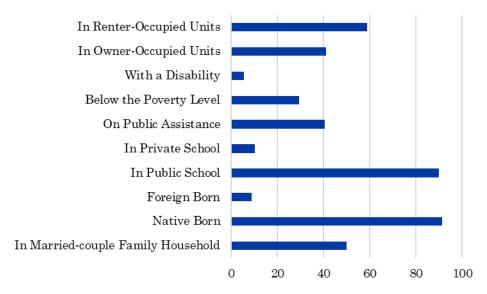
Worcester: Population by Age, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

According to the U.S. Census Bureau, the median age of Worcester residents is 34.4 years old. The median age of Massachusetts is 39.4 and the median age of the United States is 37.9 years old.

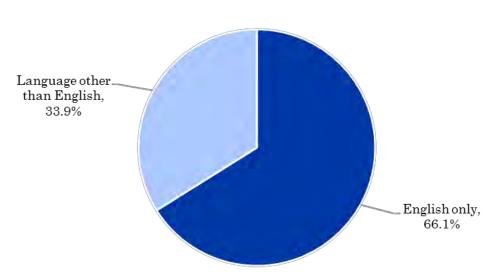
Worcester: Characteristics of the Under-18 Population by Percent, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Language Spoken At Home, 2018*

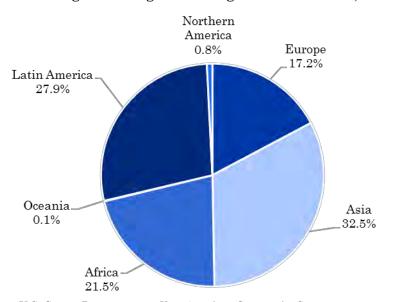
In 2018, 66% of the Worcester population spoke only English. Of other languages spoken by Worcester residents, 15%spoke Spanish, and 18% spoke another language. According to the Worcester Public Schools, more than 74 languages are spoken by children in the school system.



^{*}For population 5 years and older.

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Region of Origin of Foreign Born Residents, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Approximately one in five residents of Worcester was born outside the United States, with 33% of those residents originating in Asia, followed closely by Latin America with 28%.

Worcester: Foreign Born Residents, 2018				
Total Foreign Born	Foreign Born Naturalized Citizen	Foreign Born Not US Citizen		
39,416	19,393	20,023		

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

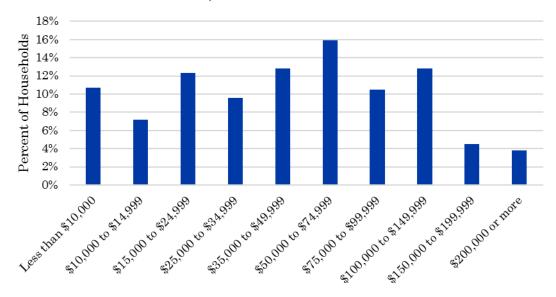
Worcester: Number of Residents from the Top 10 Countries of Origin, 2011 and 2018				
	2011		2018	
Vietnam	3,506	Vietnam	4,215	
Brazil	3,461	Ghana	3,398	
Ghana	3,358	Dominican Republic	2,890	
Dominican Republic	2,705	Albania	2,498	
Albania	2,115	Brazil	2,079	
El Salvador	1,724	China, excluding Hong Kong and Taiwan	1,733	
China, excluding Tai- wan and Hong Kong	1,341	Iraq	1,388	
Poland	1,137	India	1,287	
Kenya	905	Kenya	1,264	
India	694	El Salvador	1,200	
Total	20,946	Total	21,952	

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Households, 2018			
Total # of Households	71,745		
Family Households	53.3%		
Non-Family Households	46.7%		
Households with Children under 18	23.6%		
Average Family Size	3.23		
Average Household Size	2.41		
Owner-occupied	41.9%		
Housing Renter-occupied	58.1%		
Median Household Income	\$46,407		

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

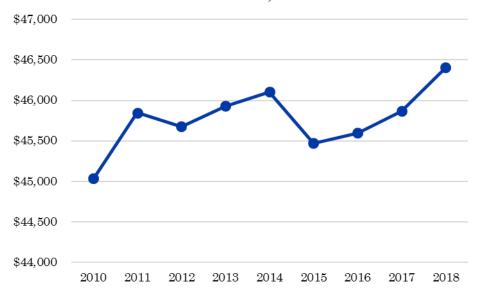
Worcester: Household Income, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

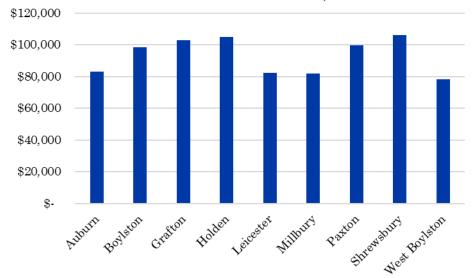
"Median Household Income" is the income that has an equal number of households above and below that income level. According to the U.S. Census Bureau, the median household income in Worcester is \$46,407, the median household income of Massachusetts is \$77,378, and the median household income of the United States is \$60,293. According to the U.S. Department of Housing and Urban Development, the Worcester Area Median Family Income (which includes Worcester and surrounding towns) is \$97,700.

Worcester: Median Household Income, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Greater Worcester: Median Household Income, 2018



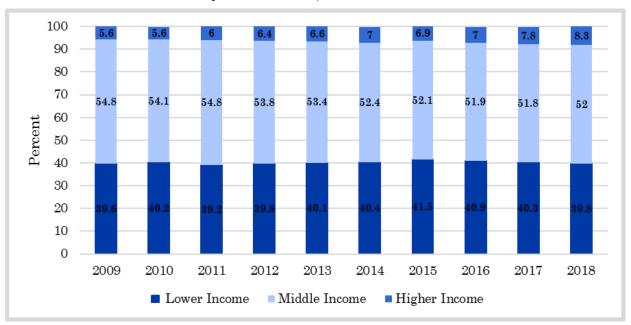
 $Source:\ U.S.\ Census\ Bureau,\ 2018\ 5-Year\ American\ Community\ Survey.$

Worcester's Middle Income*

The Pew Research Center defines middle income, or middle class, as households between 67% to 200% of the state median income. In Massachusetts, with a median household income of \$77,138, a middle class household income would range from \$51,843 to \$154,334. The Census Bureau does not divide income groups into lower, middle, and upper income categories and its household income categories do not allow for exact determinations. However, the chart below uses the closest categories to approximate The Pew Research Center's definition of middle income for Worcester. In 2018, approximately 52% of Worcester households were in the middle income range, 39.8% of Worcester households were in the lower income range, and 8.3% of Worcester households were in the upper income range.



Worcester: % of Households by Income Level, 2009 - 2018



Sources: U.S. Census Bureau, 2018 5-Year American Community Surveys.

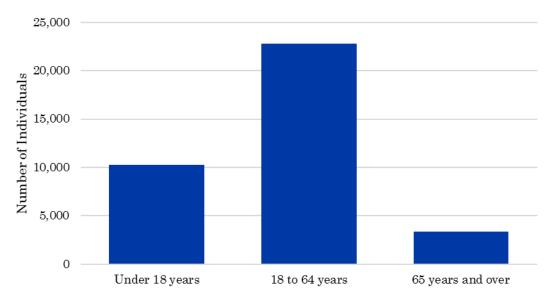
*According to Pew Research Center:

"Middle income or middle class? The terms "middle income" and "middle class" are often used interchangeably. This is especially true among economists who typically define the middle class in terms of income or consumption. But being middle class can connote more than income, be it a college education, white-collar work, economic security, owning a home, or having certain social and political values. Class could also be a state of mind, that is, it could be a matter of self-identification (Pew Research Center, 2008, 2012). The interplay among these many factors is examined in studies by Hout (2007) and Savage et al. (2013), among others."

Source: Pew Research Center, Social and Demographic Trends, http://www.pewsocialtrends.org/2015/12/09/the-american-middle-class-is-losing-ground/, Accessed March 2016.

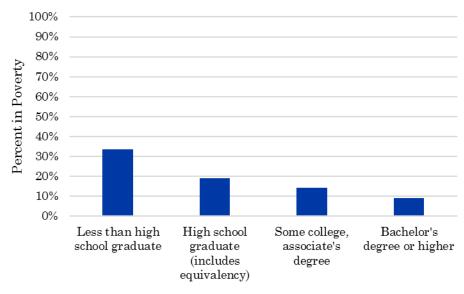
According to the U.S. Census Bureau, 21.1% of Worcester's population is below the poverty level, while 10.8% of the Massachusetts population and 14.1% of the United States population is below the poverty level. The weighted average poverty threshold for a family of four in 2018 is \$26,370. Poverty is defined using pre-tax income.

Worcester: Poverty by Age for Population Below Poverty Level, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

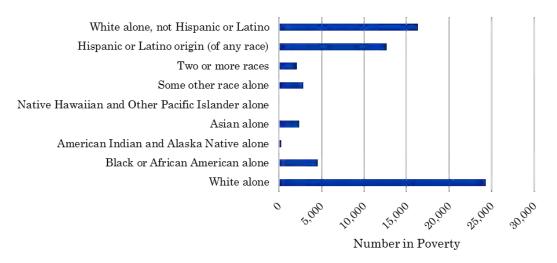
Worcester: Percent in Poverty by Educational Attainment, 2018*



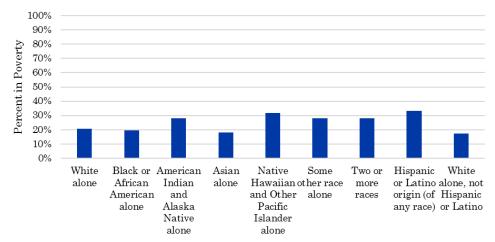
^{*}For population 25 years old and over.

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Number in Poverty by Race, 2018

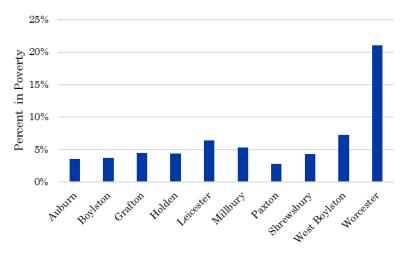


Worcester: Percent in Poverty, 2018



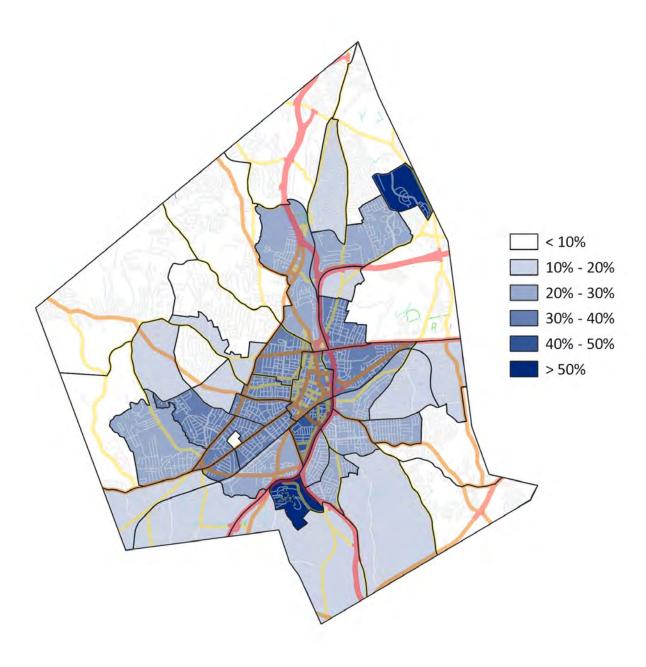
While the highest number of Worcester residents in poverty are White, people of Hispanic or Latino origin are more likely live in poverty than all other racial and ethnic categories.

Greater Worcester: Percent in Poverty, 2018



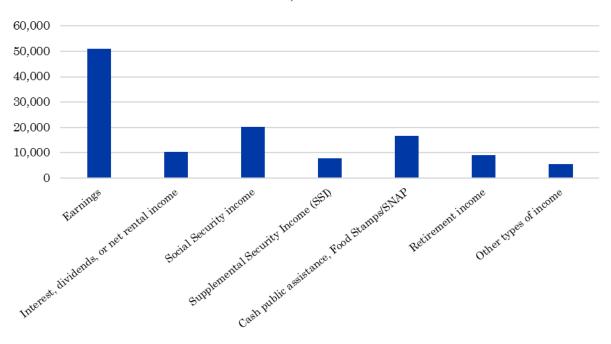
Source for all charts on this page: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Percent of Residents Below Poverty Level, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Sources of Household Income, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

In 2018, the majority of Worcester's households derive some part of their income through earnings. Other income sources included Social Security and Cash public Assistance, Food Stamps/SNAP (Supplemental Nutrition Assistance Program) benefits.

The

quarterly

Worcester

Indicators Report, developed by Thomas White, Professor in the Economics and

Worcester's economy using

employment,

Economic

the

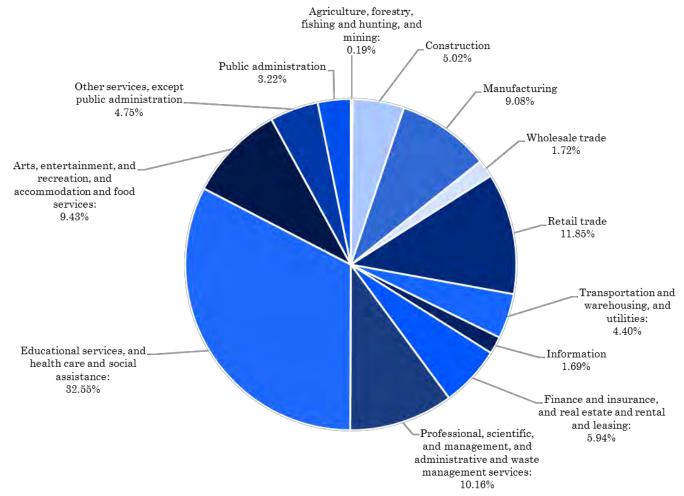
and

Worcester Economic Index, 2019				
Month	Worcester Economic Index			
January	117.8			
February	117.8			
March	117.7			
April	117.5			
May	117.4			
June	117.4			
July	117.5			
August	117.6			
September	117.6			
October	117.8			
November	118			
December	118.2			

Global Studies department at Assumption University, measures the health of the City variables: nonfarm payroll data, total household unemployment rate. The base year is January 2001 (January 2001 = 100).

Source: Thomas White, Assumption University.

Worcester: Employment by Industry, 2018

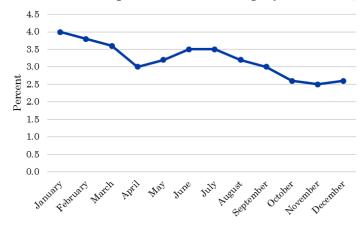


Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Employment & Earnings by Industry, 2018							
Industry	Number of Employees	Median Earnings	Employment- Percent Male	Employment- Percent Female	Median Earnings- Male	Median Earnings- Female	Female Earnings as Percent of Male
Agriculture, forestry, fishing and hunting, and mining:	162	\$12,692	51.2%	48.8%	30,855	2,500	-
Construction	4,297	\$46,497	90.9%	9.1%	47,247	37,868	80.10%
Manufacturing	7,769	\$42,383	69.6%	30.4%	47,536	35,528	74.70%
Wholesale trade	1,472	\$45,233	63.6%	36.4%	50,156	41,071	81.90%
Retail trade	10,145	\$24,252	54.3%	45.7%	26,150	21,225	81.20%
Transportation and warehousing, and utilities:	3,763	\$34,563	79.0%	21.0%	40,045	18,587	46.40%
Information	1,450	\$41,129	54.3%	45.7%	53,646	32,454	60.50%
Finance and insurance, and real estate and rental and leasing:	5,088	\$48,450	45.6%	54.4%	50,710	46,395	91.50%
Professional, scientific, and management, and administrative and waste management services:	8,696	\$41,991	60.2%	39.8%	45,238	39,235	86.70%
Educational services, and health care and social assistance:	27,859	\$36,054	32.7%	67.3%	40,950	34,050	83.20%
Arts, entertainment, and recreation, and accommodation and food services:	8,070	\$16,668	47.3%	52.7%	21,722	15,275	70.30%
Other services, except public administration	4,063	\$24,451	39.8%	60.2%	33,152	21,340	64.40%
Public administration	2,752	\$57,897	57.9%	42.1%	61,969	51,985	83.90%

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester Metropolitan Area: Unemployment Rate, 2019

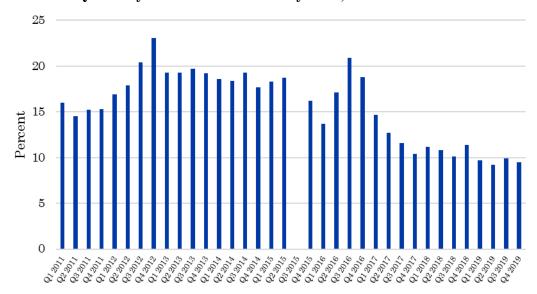


Source: Bureau of Labor Statistics.

Worcester: Office and R&D Space, 2019					
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	
Square Feet (SF) Supply	2,891,924	2,891,924	2,891,924	2,891,924	
Direct SF Available	245,631	233,171	232,880	220,525	
Sublease SF Available	33,865	33,865	52,971	52,971	
Vacancy Rate %	9.70%	9.20%	9.90%	9.50%	
Absorption	49,252	12,460	-18,815	12,355	
Year to Date Absorption	49,252	61,712	42,897	55,252	

Source: Based on a survey of select properties by Colliers International.

Worcester: Quarterly Office & R&D Vacancy Rate, 2011-2019



Colliers International completes a survey of office vacancies Greater Boston that includes select buildings in Worcester. Colliers not complete market survey in the 3rdQuarter of 2015.

Source: Based on a survey of select properties by Colliers International.

Worcester: Hotels, 2019				
	Number of Rooms			
AC Hotel by Marriott	170			
Beechwood Hotel	73			
Courtyard by Marriott Worcester	134			
Hampton Inn & Suites Worcester	100			
Hilton Garden Inn Worcester	199			
Holiday Inn Express Worcester	96			
Homewood Suites	118			
Quality Inn & Suites	112			
Residence Inn by Marriott	129			
Total Hotel Rooms	1,131			

Source: Discover Central Massachusetts.

Worcester: Hotel Market, 2019		
Occupancy	72.20%	
Average Daily Rate (ADR)	\$139.60	
Revenue per Available Room	\$100.79	

 $Source: Discover\ Central\ Massachusetts.$

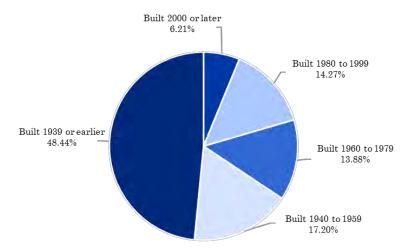
Worcester County: Hotel Market, 2019		
Occupancy	65.40%	
Supply	2,299,875 Room Nights	
Demand	1,503,485 Room Nights	
Average Daily Rate (ADR)	\$121.21	
Revenue per Available Room	\$79.24	

 $Source: Discover\ Central\ Massachusetts.$

Worcester: Housing Units, 2018			
Total Housing Units	77,920		
Occupied Housing Units	71,145		
Vacant Housing Units	6,775		
Housing Units in Multi-Unit Structures	48,343		
Homeowner Vacancy Rate	1.6%		
Rental Vacancy Rate	4.1%		

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

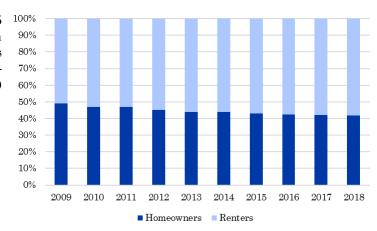
Worcester: Age of Housing Stock, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

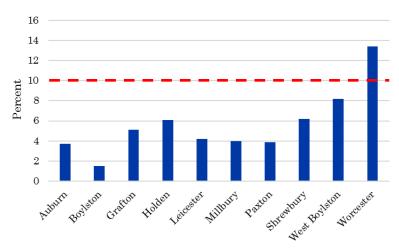
Worcester: Owner-Occupied, and Renter-Occupied as a Percent of Total Households, 2009-2018

In 2018 there were 71,145 occupied housing units in Worcester. Of those households 29,807 (41.9%) were owner-occupied and 41,338 (58.1%) were renter-occupied.



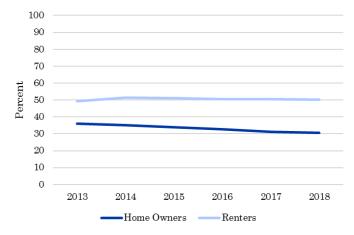
Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Greater Worcester: Chapter 40B Subsidized Housing Inventory*



Massachusetts General Laws Chapter 40B was adopted in 1969 as part of the Massachusetts Comprehensive Permit Act to encourage and facilitate the building of affordable, long-term housing for low-income individuals and families across the Commonwealth and to ensure that low-income residents can remain in their localities if housing costs increase. The law calls on every Massachusetts community to ensure that 10% of all housing units meet certain affordability requirements.

Worcester: Percent of Households Spending 30% or More of Income on Housing, 2010-2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

^{*}As of September 2017. Red line indicates 10% threshold called for under Chapter 40B. Source: Massachusetts Department of Housing & Community Development.

Annual City of Worcester Point-I	n-Time Coun	t, January 30	, 2019		
	Sheltered			Unsheltered	Total
	Emergency Shelter	Transitional	Safe Haven		
Total Homeless	967	444	13	169	1593
Chronically Homeless	42	0	12	30	84
Age					
# under age 18	462	111	0	6	579
# ages 18-24	70	74	0	24	168
# over age 24	435	259	13	139	846
Gender					
Female	517	176	3	64	760
Male	450	266	10	101	827
Transgender	0	2	0	2	4
Gender Non-Conforming (i.e. not exclusively male or female)	0	0	0	2	2
Race					
White	704	306	7	148	1165
Black or African American	234	121	4	14	373
Asian	14	6	2	1	23
American Indian or Alaska Native	5	1	0	0	6
Native Hawaiian or Other Pacific Islander	2	2	0	0	4
Multiple Races	8	8	0	6	22
Ethnicity					
Non-Hispanic/Non-Latino	566	264	11	129	970
Hispanic/Latino	401	180	2	40	623

 $Source:\ Central\ Massachusetts\ Housing\ Alliance.$

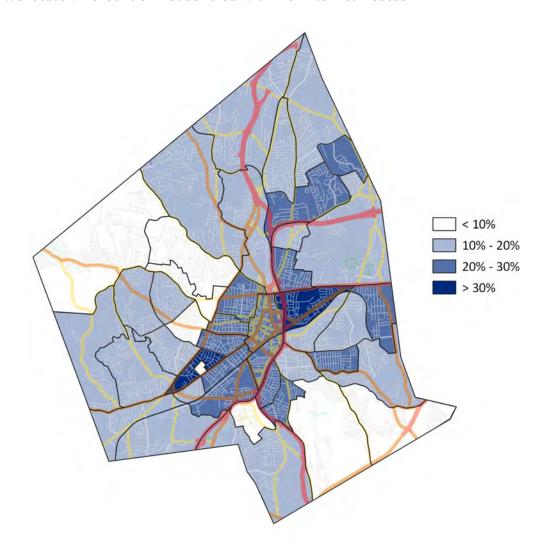
Worcester: Veterans, 2018			
Number of Veterans	7,445		
Veterans as % of Population 18 and Older	5.0%		
% of Veterans - Male	93.7%		
% of Veterans - Female	6.3%		
% of Veterans - Disabled	34.4%		
% of Veterans - Below the Poverty Line	10.0%		
Period of Service			
Gulf War (September 2001 or later)	1,079		
Gulf War (August 1990 to August 2001)	976		
Vietnam era	2,389		
Korean War	750		
World War II	693		

 $Source:\ U.S.\ Census\ Bureau,\ 2018\ 5\mbox{-}Year\ American\ Community\ Survey}.$

Worcester: Household Internet Access Metrics		
With an Internet Subscription 78.4%		
Broadband such as cable, fiber optic or DSL	67.0%	
Cellular Data Plan	55.7%	
Satellite Internet Service	2.8%	
Dial-up with no other subscription	0.5%	
No Internet Access	21.6%	

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Percent of Households with No Internet Access



Worcester: Internet Accessibility by Race & Ethnicity, 2018					
	Has Broadband Access	Does Not Have Broadband Access	N/A (Group quarters/vacant/ no paid internet access)		
Total	67.9%	10.4%	21.7%		
White alone	66.6%	9.4%	23.9%		
Black or African American alone	74.8%	9.7%	15.6%		
American Indian alone	67.3%	2.3%	30.4%		
Alaska Native alone	-	-	-		
American Indian and Alaska Native tribes specified; or American Indian or Alaska native, not specified and no other race	50.9%	11.6%	37.5%		
Asian alone	74.0%	12.5%	13.6%		
Native Hawaiian and Other Pacific Islander alone	29.3%	39.7%	31.0%		
Some other race alone	62.6%	17.8%	19.6%		
Two or More Races	63.1%	15.8%	21.1%		
Total	67.9%	10.4%	21.7%		
Not Spanish/Hispanic/Latino	70.2%	8.8%	21.1%		
Spanish/Hispanic/Latino	59.3%	16.6%	24.1%		

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Health

Worcester: Vital Statistics, 2019		
Births*	6,373	
Deaths	3,240	
Marriages	1,235	

^{*}All births in Worcester, regardless of Mother's residency. Source: City of Worcester Clerk's Office.

Number of Resident Births, Worcester 2016*		
Number of Births	2,372	
Low Birth Weight**	179	
Pre-term (<37 weeks gestation)	206	
Adequate Prenatal Care	74.2%	
Public Payment for Prenatal Care	54.2%	

 $[*]Births \ to \ mothers \ who \ report \ Worcester \ as \ their \ place \ of \ residence.$

 $Source: Massachusetts\ Department\ of\ Public\ Health.$

Resident Teen Births, Worcester 2016*			
	2006	2016	
Number of Teen Births	242	102	
Teen Birth Rate**	34.4	13.2	

^{*}Births to mothers who report Worcester as their place of residence.

 $Source: Massachusetts\ Department\ of\ Public\ Health.$

^{**}Babies weighing less than 5 pounds, 3 ounces.

^{**}Birth rates represent the number of births per 1,000 females ages 15-19.

Worcester: Age-Adjusted Rates* for Select Causes of Death, 2017		
Mortality (All Causes)	853.7	
Cancer	325	
Heart Disease	361	
Chronic Lower Respiratory Disease	82	
Stroke	52	
Diabetes	42	
Pneumonia/Influenza	48	
Opioid-Related Fatal Overdose	81	
Suicide	17	
Motor Vehicle	12	
Homicide	5	

^{*}Per 100,000 population age-adjusted to 2000 US Standard Population calculated using MDPH population estimates for 2010.

Source: Massachusetts Department of Public Health.

Number of Confirmed Opioid Related Overdose Deaths, 2014-2018					
	2014	2015	2016	2017	2018
Auburn	0	4	2	3	6
Boylston	0	2	0	1	1
Grafton	2	2	1	0	3
Holden	5	4	5	1	3
Leicester	1	2	2	4	6
Millbury	4	4	4	7	7
Paxton	1	1	0	0	1
Shrewsbury	1	2	7	8	7
West Boylston	3	0	1	3	4
Worcester	56	84	74	83	97
Boston	108	154	195	199	181

 $Source: Massachusetts\ Department\ of\ Public\ Health.$

Worcester: Uninsured, 2018*				
	Worc	ester	Massac	husetts
	Number	Percent	Number	Percent
Uninsured	5,486	3.0%	189,470	2.8%

 $[*]Non-institutionalized\ population.$

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Number of Beds - Licensed or Certified Health Care Facilities, April 2020		
Acute Hospitals	1,013	
Non-Acute Hospitals	390	
Renal Dialysis	86	
Nursing Homes	2260	
Rest Homes	325	
Satellite Inpatient Unit	26	
Hospice Inpatient Satellite	10	

 $Source: Massachusetts\ Department\ of\ Public\ Health.$

Worcester: National Institutes of Health		
CG Scientific	1 Award	\$749,990
Clark University	1 Award	\$123,093
College of the Holy Cross	3 Awards	\$1,084,931
Enrich Therapeutics, Inc.	1 Award	\$187,500
Microbiotix, Inc.	9 Awards	\$5,566,186
Nirogyone Therapeutics, LLC	1 Award	\$292,210
Signablok, Inc.	2 Awards	\$801,644
University of Massachusetts Medical School	345 Awards	\$155,485,455
Worcester Polytechnic Institute	10 Awards	\$3,408,721
Zata Pharmaceuticals, Inc.	1 Award	\$780,492
Total	374 Awards	\$168,480,222

 $Source: National\ Institutes\ of\ Health.$

Education

A STRATEGIC PLAN FOR EDUCATION IN WORCESTER

AN OVERVIEW

2018-2023



Culture of Innovation

All students will have access to high quality learning experiences which leverage effective approaches



Academic Excellence

All students will have access to rigorous and personalized learning supported by technology



Welcoming Schools

All students will gain a holistic set of skills and be supported by a network—inclusive of their families and the community—to realize their personal, academic, and professional goals



Investing in Educators

All students will be supported by effective educators who demonstrate leadership and commitment to enhancing student learning and development



Technology & Operations

All students will learn in an efficient and fiscally sound district

Where We're Headed

WPS STUDENTS WILL

Current

2023

31%

47%

MEET/EXCEED EXPECTATIONS ON 3RD GRADE ELA MCAS

65%

•

76%

ENROLL IN POSTSECONDARY OPPORTUNITIES⁸

17%



14%

REDUCE CHRONIC ABSENTEEISM

1:4



1:1

ACCESS TECHNOLOGY (STUDENT TO DEVICE RATIO)

WPS WILL

INCREASE PER PUPIL EXPENDITURE BY

***** 8%

INCREASE NUMBER OF HIGH PERFORMING SCHOOLS BY

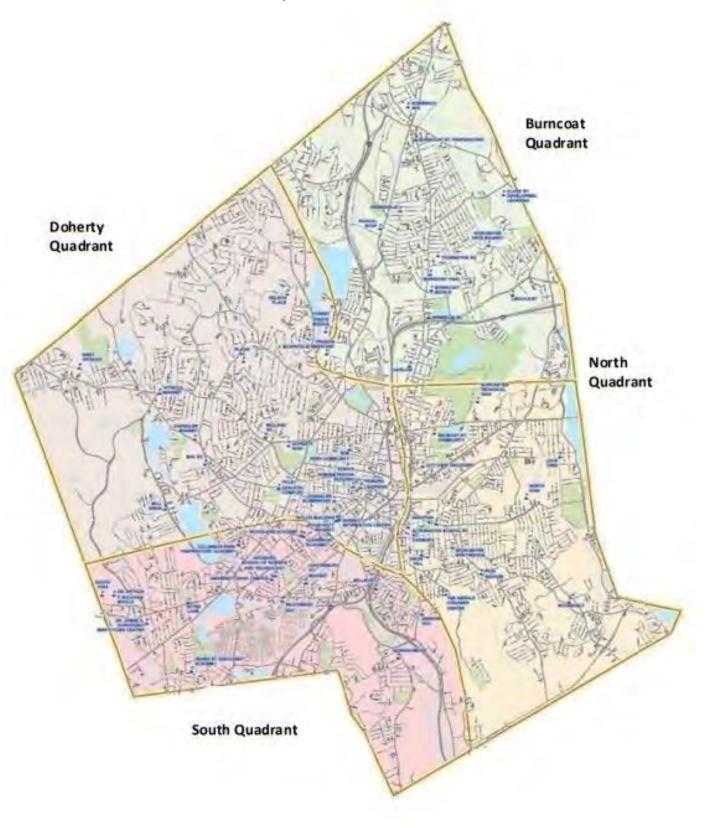
20%

INCREASE DIVERSITY OF NEW HIRES BY

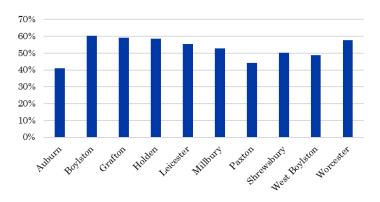
25%

For more information and a full copy of the strategic plan visit: worcesterschoolsstrategicplan.wrrb.org

Worcester Public School District: Quadrants



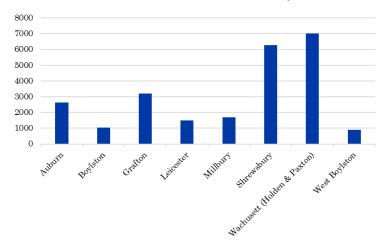
Greater Worcester: Education as Percent of FY20 Municipal Budget



Sources: Individual Town Budgets.

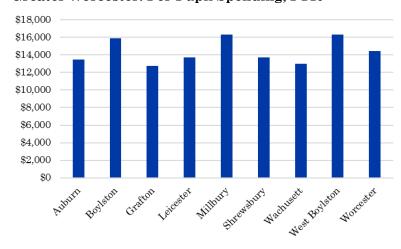
Greater Worcester: Number of Students, 2019-2020

The towns of Holden and Paxton are part of the Wachusett Regional School District, the largest regional district in the Commonwealth.



Source: Massachusetts Department of Elementary & Secondary Education.

Greater Worcester: Per Pupil Spending, FY19

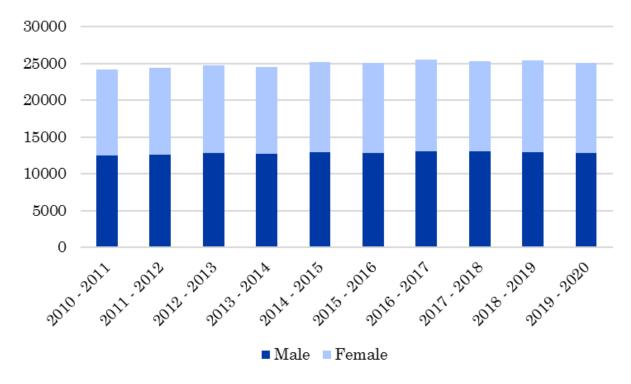


The town of Boylston oversees a K-5 elementary school and is part of the Berlin-Boylston Regional School District for Grades 6-12.

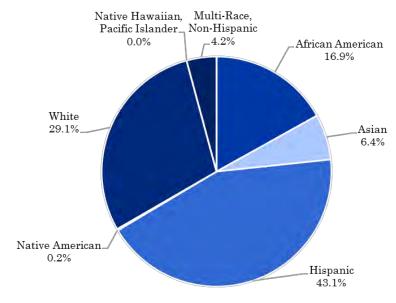
Worcester Public Schools: 2019-2020			
	# of Schools	# of Students	
Elementary Schools	33	13,819	
Middle Schools 6-8	1	912	
Middle Schools 7-8	3	2,386	
Grade 7-12 Schools	2	826	
High Schools	5	6,708	
Head Start Program	1	393	
Total	45	25,044	

 $Source: Worcester\ Public\ Schools\ \&\ Massachusetts\ Department\ of\ Elementary\ \&\ Secondary\ Education.$

Worcester Public Schools: Enrollment by Gender, 2010-2020



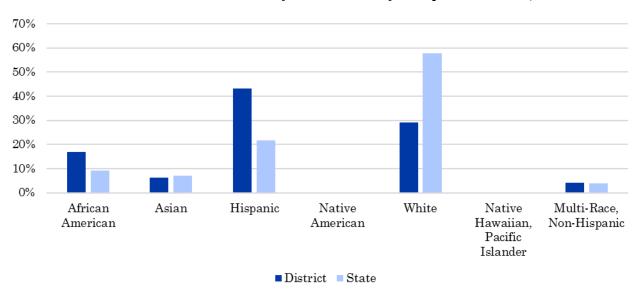
Worcester Public Schools: Enrollment by Race/Ethnicity, 2019-2020



The U.S. Census Bureau tallies five categories of race: "American Indian or Alaska Native," "Asian," "Black or African American," "Native Hawaiian or Other Pacific Islander," and "White." Hispanic origin is defined as ethnicity, rather than race, and persons defined as Hispanic or Latino can be of any race.

Source: Massachusetts Department of Elementary & Secondary Education.

Worcester Public Schools: Enrollment by Race/Ethnicity Compared to State, 2019-2020



Worcester Public Schools: Enrollment 2019-2020

	Number of Students
Head Start	393
Elementary Schools	
Belmont Street Community	621
Burncoat Street	282
Canterbury	359
Chandler Elementary Community	493
Chandler Magnet	513
City View	477
Clark St Community	265
Columbus Park	427
Elm Park Community	426
Flagg Street	385
Francis J McGrath Elementary	237
Gates Lane	561
Goddard School/Science Technical	374
Grafton Street	369
Heard Street	263
Jacob Hiatt Magnet	412
Lake View	326
Lincoln Street	229
May Street	313
Midland Street	222
Nelson Place	571
Norrback Avenue	563
Quinsigamond	744
Rice Square	477
Roosevelt	697
Tatnuck	425
Thorndyke Road	354
Union Hill School	385
Vernon Hill School	532
Wawecus Road School	154
West Tatnuck	352
Woodland Academy	601
Worcester Arts Magnet School	410
Total Elementary School Students	13,819

	Number of Students
Middle Schools	
Burncoat Middle School	720
Forest Grove Middle	938
Sullivan Middle	912
Worcester East Middle	728
$Total\ Middle\ School\ Students$	3,298
Grades 7-12 Schools	
Claremont Academy	581
University Park Campus School	245
Total Grades 7-12 Schools Students	826
High Schools	
Burncoat Senior High	1,111
Doherty Memorial High	1,499
North High	1,253
South High Community	1,379
Worcester Technical High	1,466
Total High School Students	6,708
Total Number of Students in WPS	25,044

Worcester: Private Schools, 2019
Alhuda Academy (PK-8)
Bancroft School (PK-12)
Happy Day Child Care Center (PK-3)
Holy Name Junior/Senior High School* (7-12)
Notre Dame Academy (7-12)
Our Lady of the Angels School (PK-8)
Saint Mary's Schools of Worcester (PK-12)**
Saint Peter Central Catholic School (PK-8)
Saint Peter Marian Junior-Senior High School* (7-12)
Saint Stephen School (PK-8)
The Nativity School of Worcester (5-8)
Venerini Academy Elementary School (PK-8)
Worcester Academy (6-12+)
Worcester Seventh Day Adventist School (1-8)

^{*}For the School Term starting in fall of 2020, Holy Name Junior/Senior High School and Saint Peter Marian Junior-Senior High School will be combined and renamed St. Paul Diocesan Junior-Senior High School.

Worcester: Charter Schools, 2019

Abby Kelley Foster Charter Public School (K-12)

Seven Hills Charter Public School (K-8)

Worcester: Independent Public Schools, 2019

Massachusetts Academy of Math and Science (11-12)

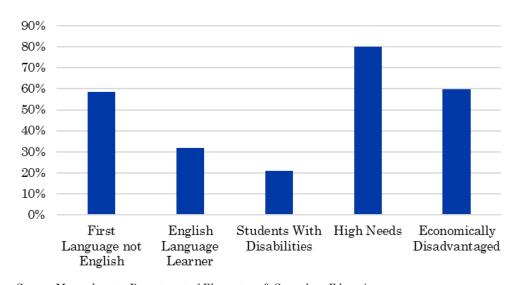
 $Sources: Massachusetts\ Department\ of\ Elementary\ \&\ Secondary\ Education\ and\ media\ reports.$

^{**}Saint Mary's Schools closed at the end of the 2019-2020 School Year.

Worcester Public Schools: Indicators, 2018-2019		
Grade 9-12 Drop Out Rate	2.6%	
Retention Rate	2.0%	
Attendance Rate	94.4%	
Average Number of Days Absent	9.5	
Percent of Students with Unexcused Absences Greater than 9 Days	32.7%	

Source: Massachusetts Department of Elementary & Secondary Education.

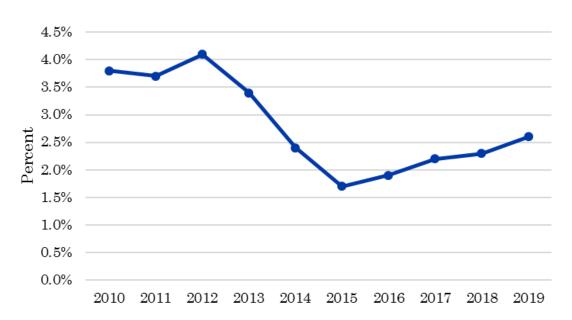
Worcester Public Schools: Selected Populations, 2019-2020



Source: Massachusetts Department of Elementary & Secondary Education.

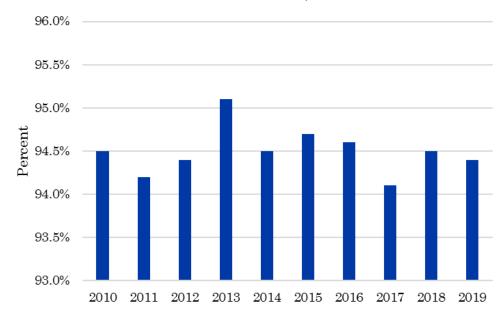
The "First Language Not English" category includes individuals who learned English after learning another language and does not address the individual's proficiency with English itself. "English Language Learner" identifies individuals who struggle to complete normal classwork in English.

Worcester Public Schools: Grades 9-12 Drop-Out Rates, 2010-2019



Source: Massachusetts Department of Elementary & Secondary Education.

Worcester Public Schools: Attendance Rates, 2010-2019

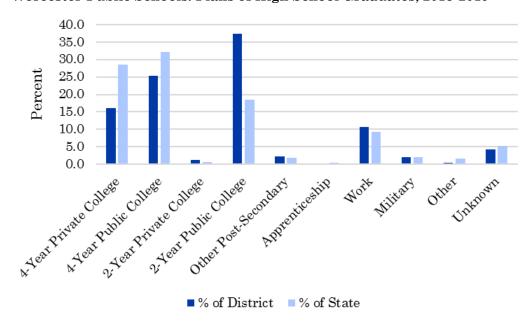


Worcester Public Schools: 4-Year Graduation Rates, Class of 2019					
	%	% Still in	% Non-Grad	% H.S.	% Dropped
All Student	83.6	6.4	2	0.5	7.6
Male	81.1	7.5	2.6	0.7	8
Female	86.1	5.3	1.3	0.2	7.1
EL	75.1	8.3	4.3	0.4	11.9
Students with disabilities	72.3	13.9	3	0.5	10.4
Low Income	80	7.7	2.4	0.7	9.2
High Needs	80	8	2.4	0.6	9
African American/Black	86.8	5.4	2.1	0.6	5.1
Asian	92.3	3.8	0	0	3.8
Hispanic or Latino	78.5	7.7	3.6	0.3	10
American Indian or Alaskan Native	100	0	0	0	0
White	85.3	6.5	0.4	1	6.9
Native Hawaiian or Pacific Islander*	-	-	-	-	-
Multi-Race, Non Hispanic or Latino	90.5	2.7	0	0	6.8

^{*}Graduation rates are not publicly reported for cohort counts fewer than 6.

 $Source: Massachusetts\ Department\ of\ Elementary\ \&\ Secondary\ Education.$

Worcester Public Schools: Plans of High School Graduates, 2018-2019

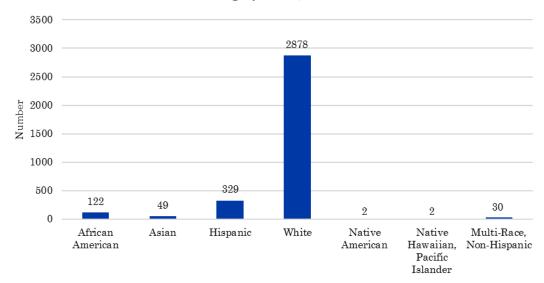


^{**}Indicates the percentage of students who graduate with a regular high school diploma within 4 years.

Worcester Public Schools: Teacher Data, 2018-2019				
	Worcester	State		
Total Number of Teachers - Full Time Equivalent	1860.7	73,878		
Student-Teacher Ratio	13.7 to 1	12.9 to 1		
% of Teachers Licensed	96.5	97.3		

Source: Massachusetts Department of Elementary & Secondary Education.

Worcester Public Schools: Staffing by Race, 2018-2019



Source: Massachusetts Department of Elementary & Secondary Education.

Worcester Public Schools: Teacher by Program Area, 2018-2019				
	Worcester	State		
General Education	1,794.5	61,681.1		
Special Education	0.0	8,460.7		
Career Vocational Technical	66.2	1,995.6		
English Language Learner	0.0	1,740.6		
Totals	1,860.7	73,878.0		

 $Source: Massachusetts\ Department\ of\ Elementary\ \&\ Secondary\ Education.$

Worcester Public Schools: Staffing by Gender, 2018-2019				
	Worcester State			
	Number	Percent	Number	Percent
Males	688	20.2%	27,148	20.2%
Females	2,725	79.8%	107,108	79.8%

In 2017, the Massachusetts Department of Elementary and Secondary Education began administering the Next-Generation Massachusetts Comprehensive Assessment System (MCAS) tests. The charts below explain the levels of achievement and compare Worcester student results with those of the rest of the Commonwealth. However, students in grades 5, 8, and 10 took the previous version of the science, technology, and engineering tests (using the previous achievement levels of advanced, proficient, needs improvement, and warning/failing) and grade 10 also took the older version of the MCAS test for English and Math.

General Achievement Level Definitions—Next-Generation Tests (Starting 2017)				
Achievement Level	Scaled Score	Definition		
Exceeding Expectations	530-560	A student who performed at this level exceeded grade-level expectations by demonstrating mastery of the subject matter.		
Meeting Expectations	500-529	A student who performed at this level met grade-level expectations and is academically on track to succeed in the current grade in this subject.		
Partially Meeting Expectations	470-499	A student who performed at this level partially met grade-level expectations in this subject. The school, in consultation with the student's parent/guardian, should consider whether the student needs additional academic assistance to succeed in this subject.		
Not Meeting Expectations	440-469	A student who performed at this level did not meet grade-level expectations in this subject. The school, in consultation with the student's parent/guardian, should determine the coordinated academic assistance and/or additional instruction the student needs to succeed in this subject.		

Worcester Public Schools: Generation MCAS Tests 2019, by Percent								
		eding cations	Mee Expect		Part Mee Expect			leeting tations
	WPS	MA	WPS	MA	WPS	MA	WPS	MA
GRADE 03 - English Language Arts	5	10	33	46	47	36	16	8
GRADE 03 - Mathematics	3	9	27	40	43	38	27	13
GRADE 04 - English Language Arts	4	9	33	43	45	39	18	9
GRADE 04 - Mathematics	3	8	29	41	45	39	23	12
GRADE 05 - English Language Arts	5	7	34	45	45	39	16	9
GRADE 05 - Mathematics	2	6	31	43	48	42	18	10
GRADE 05 - Science	3	8	28	40	47	39	22	12
GRADE 06 - English Language Arts	10	13	35	41	37	33	19	13
GRADE 06 - Mathematics	8	10	35	41	41	38	16	10
GRADE 07 - English Language Arts	4	8	27	40	44	38	25	13
GRADE 07 - Mathematics	4	11	21	37	49	39	27	13
GRADE 08 - English Language Arts	5	11	29	40	40	35	26	14
GRADE 08 - Mathematics	3	10	20	37	50	41	28	12
GRADE 08 - Science	2	8	20	38	51	41	27	13
GRADE 10 - English Language Arts	7	13	35	48	41	31	17	8
GRADE 10 - Mathematics	6	13	30	45	45	33	18	9
GRADE 10 - Science & Tech/Engineering*	15	30	43	44	34	20	8	5

^{*}Grade 10 STE results are reported based on students' best performance on any STE test taken in grade 9 or grade 10; only students continuously enrolled in the state, district, or school from fall of grade 9 through spring of grade 10 are included in state, district, or school results. Source: Massachusetts Department of Elementary and Secondary Education.

Worcester Public Schools: SAT Performance Report, 2019-2020				
	Number of Test Takers	Average Reading Score	Average Math Score	
All Students	1967	468	469	
English Learner	301	372	371	
Economically Disadvantaged	1022	445	444	
Students with Disabilities	196	383	376	
High Needs	1300	440	441	
Female	1077	475	465	
Male	889	459	473	
Asian	194	495	530	
African American/Black	440	448	444	
Hispanic/Latino	705	434	430	
Multi-race, Non-Hispanic/Latino	66	510	493	
White	562	512	513	

 $Source: Massachusetts\ Department\ of\ Elementary\ \&\ Secondary\ Education.$

Worcester Public Schools: Advanced Placement Performance, 2018-2019					
Subject	Tests Taken	% Score 1-2	% Score 3-5		
All Subjects	2,593	62.7%	37.3%		
Arts	78	46.2%	53.8%		
English Language Arts	410	68.8%	31.2%		
Foreign Languages	93	19.4%	80.6%		
History and Social Science	778	65.0%	35.0%		
Math and Computer Science	506	58.3%	41.7%		
Science and Technology	660	68.9%	31.1%		
Capstone	68	48.5%	51.5%		

Vorcester: Educational Attainment, 2018		
	Number	Percent
Population 25 Years and Over	121,036	
Less than 9th Grade	7,078	5.8%
9th to 12th Grade, No Diploma	11,615	9.6%
High School Graduate, Includes Equivalency	35,851	29.6%
Some College, No Degree	20,329	16.8%
Associate's Degree	9,725	8.0%
Bachelor's Degree	22,310	18.4%
Graduate or Professional Degree	14,128	11.7%

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

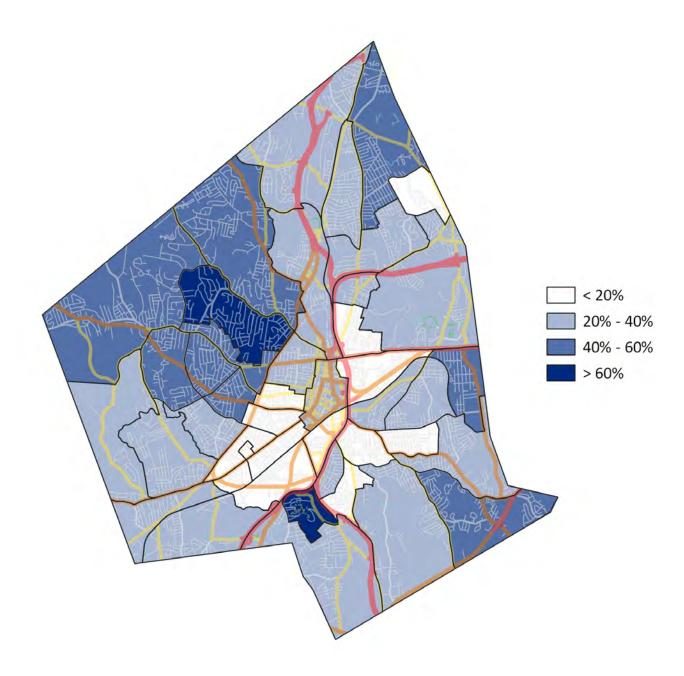
Greater Worcester: % Population 25 and Over with Bachelor's Degree or Higher, 2018			
Auburn	39.2%		
Boylston	52.1%		
Grafton	48.2%		
Holden	57.0%		
Leicester	28.3%		
Millbury	33.2%		
Paxton	54.6%		
Shrewsbury	58.4%		
West Boylston	29.6%		
Worcester	30.1%		

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Greater Worcester: Colleges & Universities, 2020		
Anna Maria College (Paxton)		
Assumption University (Worcester)		
Becker College (Worcester & Leicester)		
Clark University (Worcester)		
College of the Holy Cross (Worcester)		
MCPHS University (Worcester & Boston)		
Nichols College (Dudley)		
Quinsigamond Community College (Worcester)		
Tufts Cummings School of Veterinary Medicine (Grafton)		
University of Massachusetts Medical School (Worcester)		
Worcester Polytechnic Institute (Worcester)		
Worcester State University (Worcester)		

Source: Worcester Regional Research Bureau, Inc.

Worcester: Percent of Residents 25 Years of Age and Older with Bachelor's Degree



Source: U.S. Census Bureau, 2018 5-Year American Community Survey

Public Safety

Worcester: Crime Statistics, 201	9
Incidents	141,883
Disorderly Conduct	19,536
Traffic Accidents	9,045
Arrests	4,910
Noise Disturbances	4,817
Vandalism	1,296
Larceny from Motor Vehicle	892
Breaking & Entering	751
Aggravated Assault	571
Motor Vehicle Theft	434
Robberies	248
Stabbings/Slashings	93
Non-Fatal Shooting Victims	17
Non-Fatal Shootings	17
Murder	12 (+1 suspicious death, pending ruling on cause of death)

Source: Worcester Police Department.

Worcester: Fire Department Activity, 2019	
Total Calls	31,811
Building Fires	117
All Fires Within a Building	889
Emergency Medical Calls	21,265
False Alarms	3,499
Number of Companies	
Engines	13
Ladders	7
Rescue	1
Boats	2
Scuba Truck	1

Source: Worcester Fire Department.

Worcester: Fire Stations, 2018	
Station	Address
Grove Street - Headquarters	141 Grove Street
Southeast Station	745 Grafton Street
South Division	180 Southbridge Street
Burncoat Street	19 Burncoat Street
Park Avenue	424 Park Avenue
Tatnuck Square	1067 Pleasant Street
Webster Square	40 Webster Street
Greendale	438 West Boylston Street
Franklin Street	266 Franklin Street
McKeon Road	80 McKeon Road

 $Source: Worcester\ Fire\ Department.$

Chart 12: WFD Station and Firefighter Distribution

Worcester Regional Research Bureau

Worcester: Staffing for Police &	Fire, FY20 Budget
FIRE	Number
Fire Chief	1
Deputy Fire Chief	2
District Fire Chief	12
Captain	27
Lieutenant	70
Firefighter	299
Recruits	19
Other	12
TOTAL	442
POLICE	Number
Chief of Police	1
Deputy Police Chief	4
Police Captain	8
Police Lieutenant	24
Police Sergeant	55
Police Officers	376
Recruits	10
Other	57
TOTAL	535

Source: City of Worcester.

Worcester: Firearm Licenses, January 2020		
Firearm Identification Cards (FIDs)	50	
Licenses to Carry (LTCs)	1,579	

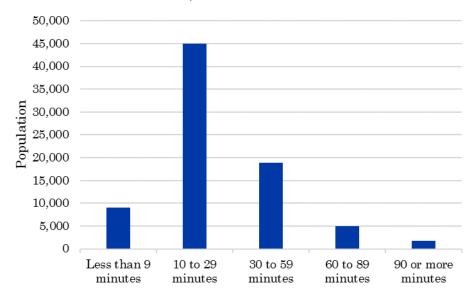
 $Source: Worcester\ Police\ Department.$

Worcester: Municipal Licenses, January 2020		
Second-Hand Motor Vehicle Licenses	255	
Second-Hand Article Licenses & Pawn Brokers	56	
Common Victualer Background Checks	62	
Hawkers and Peddlers Licenses	24	
Solicit and Canvas	48	
Ice Cream Vendor Permits	9	

 $Source: Worcester\ Police\ Department.$

Transportation & Infrastructure

Worcester: Commute Times, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester Work Commute Patterns (Workers 16 Years & Older), 2018				
	Number Worcester Residents	Percent Worcester Residents	Number MA Residents	Percent MA Residents
Car, Truck, or Van - Drove Alone	60,696	72.6%	2,458,064	70.2%
Car, Truck, or Van - Carpooled	8,852	10.6%	262,975	7.5%
Public Transportation (Excluding Taxicab)	2,576	3.1%	358,143	10.2%
Walked	5,516	6.6%	171,603	4.9%
Other Means (Taxicab, Motorcycle, Bicycle, or Other Means)	2,178	2.6%	73,404	2.1%
Worked at Home	3,822	4.6%	176,034	5.0%

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester Street Infrastructure, 2019		
Streets (Miles)		
Public Streets	437.6	
Private Streets	79.6	
Sidewalks (Miles)		
Asphalt	306	
Concrete	182	
Street Lights	13,650	
Gas Street Lights	27	
Parking Meters On-Street	Approximately 1,200	
Electric Car Charging Plugs	101	

Source: City of Worcester Department of Public Works & Parks, ChargeHub

Worcester Municipal Parking Garages Capacity, 2019		
Pearl Elm	819	
Federal Plaza	511	
Major Taylor Boulevard	983	
Union Station	500	
Worcester Common	500	

Source: City of Worcester Comprehensive Annual Financial Report, June 30, 2019

Worcester: Taxi and Livery Service, January 2020		
Taxi Medallions	110	
Taxi Drivers	229	
Registered Livery Vehicles	96	
Livery Drivers	247	

 $Source: Worcester\ Police\ Department.$

Worcester: Trash and Recycling, 2019	
Trash Disposal Tonnage	21,899
Single Stream Recyclables Tonnage	10,289
Yard Waste Tonnage	2,268

 $Source:\ Massachusetts\ Department\ of\ Environmental\ Protection$

Worcester: Water and Sewer Infrastructure, 2019		
Miles of Water Main Pipe	631	
Reservoirs	10	
Dams	30	
Stormwater Discharge Outfalls	349	
Public Fire Hydrants	5,365	
Total Miles of Sewer Pipes		
Sanitary Sewers	400	
Surface Sewers	61	
Combined Sewers	373	
Number of Manholes	Approximately 28,000	
Number of Catch Basins	Approximately 15,200	

 $Source:\ City\ of\ Worcester\ Department\ of\ Public\ Works\ \&\ Parks.$

Worcester Almanac

Transportation & Infrastructure

Worcester Regional Transit Authority, 2019	
Service Area	
Number of Towns Serviced	37
Population Served	547,192
Key Data	
Annual Passenger Miles	14,111,090
Annual Unlinked Passenger Trips	3,193,864
Average Weekday Unlinked Passenger Trips	11,229
Average Saturday Unlinked Passenger Trips	5,101
Average Sunday Unlinked Passenger Trips	2,082
Annual Vehicle Revenue Miles	3,045,919
Annual Vehicle Revenue Hours	238,876
Vehicles Operated	99
Vehicles Available	138
Number of Electrics	6
Number of Clean Diesel Buses	29
Number of Hybrid Diesel-Electric Buses	17

The Worcester Regional Transit Authority (WRTA) was established in September 1974 to contract for operation of mass transportation facilities and services in the Worcester region. It is the second largest regional transit authority in Massachusetts, serving 37 communities. While the WRTA owns the facilities and rolling stock, the organization contracts with Central Mass Transit Management, Inc., and Paratransit Brokerage Services, Transit Management Inc. for the provision of services.

Source: Central Massachusetts Regional Planning Commission.

MBTA Commuter Rail, June		
Inbound Trains (Weekday)	19	
Outbound Trains (Weekday)	19	
Inbound Trains (Weekend & Holiday)	9	
Outbound Trains (Weekend & Holiday)	9	

 $Source:\ Massachusetts\ Bay\ Transportation\ Authority.$

MBTA Commuter Rail: Worcester Line - Daily Average Ridership, 2019		
2012 12,207		
2018	18,578	
Percent Increase	47.92%	

Source: Massachusetts Bay Transportation Authority.

Worcester Regional Airport, ORH, 2019				
Aircraft Operations - Number of Flights				
Transient General Aviation	9,962			
Local General Aviation	5,659			
Air Taxi	2,063			
Commercial	3,325			
Military	701			
Number of Commercial Passengers	194,625			
Aircraft Based at Field				
Single Engine Planes	61			
Multi-Engine Planes	5			

Source: Worcester Regional Airport

Arts, Culture, & Sports

Worcester Cultural Coalition — The Worcester Cultural Coalition is a public-private partnership established in 1999 between the City of Worcester and 12 cultural organizations. Its mission is to draw on Worcester's rich and diverse cultural assets to foster economic revitalization, support active, creative engagement for all and promote a strong cultural identity for Greater Worcester.

Source: Worcester Cultural Coalition.

- 4th Wall Stage Company
- 90.5 WICN
- All Saints Music Series
- American Antiquarian Society
- American for the Arts
- Apple Tree Arts
- Art in the Park, Worcester
- ArtReach
- Arts on the Green
- Arts Transcending Borders at The College of the Holy Cross
- ArtsWorcester
- AVATAR Computing, Inc.
- Calliope Productions, Inc.
- CENTRO Inc.
- Clark Arts
- Crocodile River Music
- **EcoTarium**
- Hellenic Arts Society
- Iris and B. Gerald Cantor Art Gallery, College of the Holy Cross
- Joy of Music
- Main IDEA
- Mass Audubon Broad Meadow Brook Wildlife Sanctuary & Conservation Center
- Mass Audubon Wachusett Meadow Wildlife Sanctuary
- Mass Cultural Council
- Massachusetts Symphony Orchestra
- **MASSCreative**
- Master Singers of Worcester
- Mechanics Hall
- Museum of Russian Icons
- Music Worcester, Inc.
- New England Foundation for the Arts
- New England Jazz Enrichment Foundation

- New England Symphony Orchestra
- No Evil Project
- Old Sturbridge Village
- Pakachoag Music School of Grtr. Worcester
- Preservation Worcester
- Regional Environmental Council (REC)
- Saint Spyridon Greek Orthodox Cathedral
- Salisbury Singers
- Sprinkler Factory
- stART on the Street
- Technocopia
- The Hanover Theatre and Conservatory for the Performing Arts
- Tower Hill Botanic Garden
- ValleyCAST
- **VOX New England**
- WCCA TV
- WCLOC Theater Company
- **WCUW**
- Worcester Art Museum
- Worcester Arts Council
- Worcester Caribbean American Carnival Association
- Worcester Center for Crafts
- Worcester Chamber Music Society
- Worcester Children's Chorus
- Worcester County Poetry Association
- Worcester Historical Museum
- Worcester Music Academy
- Worcester Polytechnic Institute
- Worcester Public Library
- Worcester State University Visual and Performing Arts
- Worcester Women's History Project
- Worcester Youth Orchestras, Inc.

Source: Worcester Cultural Coalition.

Worcester: Bravehearts Baseball, 2019					
Atten	dance	Record			
Total	Average	Wins Losses Percent			
72,069	2,574	30	26	0.536	

The Bravehearts were the FCBL League Champion as well as ranked first in the FCBL in terms of attendance and sixth, by average, in the Summer Collegiate League.

Sources: Futures Collegiate Baseball League of New England (FCBL), Pointstreak, Ballpark Digest.

Worcester:	Worcester: Railers Hockey, 2019						
Record							
Wins	Losses	Overtime Losses	Shootout Losses	Percentage			
21	21 36 4 3 0.377						
	Attendance						

The Worcester Railers ranked 14th in the ECHL in attendance averaging 4,074 attendees per game.

Sources: East Coast Hockey League (ECHL), HockeyDB.

Greater Worcester: Other Notable Sport Achievements and Milestones, 2019

The City of Worcester, the Boston Red Sox Triple-A affiliate, and the Commonwealth of Massachusetts announced that the Pawtucket Red Sox will relocate to Worcester in 2021 to a new publicly owned baseball stadium known as Polar Park. Construction on the park was halted on April 1, 2020 due to the COVID-19 pandemic. After 7 weeks, construction resumed and the Worcester Redevelopment Authority Board was informed that the project is still on schedule for its original opening day in April of 2021. In February of 2020, the Council approved a revised financing plan that includes a Community Benefits Agreement signed by the City of Worcester, Worcester Red Sox, and Worcester Community-Labor Coalition, the first-ever agreement for a development project in Worcester, outlines commitments to local hiring, sourcing, environmental protections, accessibility, and more.

Construction of Polar Park was originally estimated to cost approximately \$101 million however, increased costs left a gap of roughly \$30 million. It is estimated that \$9.4 million will be covered by the Worcester Red Sox and the remaining will be the responsibility of the City of Worcester. The Worcester City Council approved an additional \$31.99 million loan order to address this gap. The City of Worcester expects that no existing tax-levy money will finance the project because the private development, spurred by additional tax relief plans, will be larger than originally slated and will phased in more quickly.

Source for information on this page: Worcester Telegram & Gazette at https://www.telegram.com/news/20200717/opening-day-still-on-schedule-polar-park-faces-cost-overruns

Greater Worcester: College League Athletic Achievements, 2019

Holy Cross Football: Patriot League Championship

Assumption Men's Soccer: Northeast 10 League Championship

WPI Football: NEWMAC League Co-championship

Worcester State Women's Soccer: MASCAC League Championship

Worcester State Field Hockey: MASCAC League Championship

Nichols Women's Tennis: Commonwealth Coast Conference Championship

Nichols Men's Basketball: Commonwealth Coast Conference Championship

Nichols Men's Tennis: Commonwealth Coast Conference Championship

Source: NCAA Conference Websites

Greater Worcester: High School Sports Highlights, 2019

Wachusett Softball: D-1 State Championship

Notre Dame Girls Lacrosse: D-1 State Championship

Wachusett Boys Ice Hockey: D-3 State Championship

Worcester Tech Boys Basketball: D-4 State Championship

Millbury Girls Soccer: D-4 State Championship

Shrewsbury Baseball: D-1 District Title

St. John's Boys Lacrosse: D-2 District Title

St. John's Football: D-3 District Title

Holy Name Girls Soccer: D-3 District Title

Grafton Boys Lacrosse: D-3 District Title

Millbury Girls Soccer: D-4 District Title

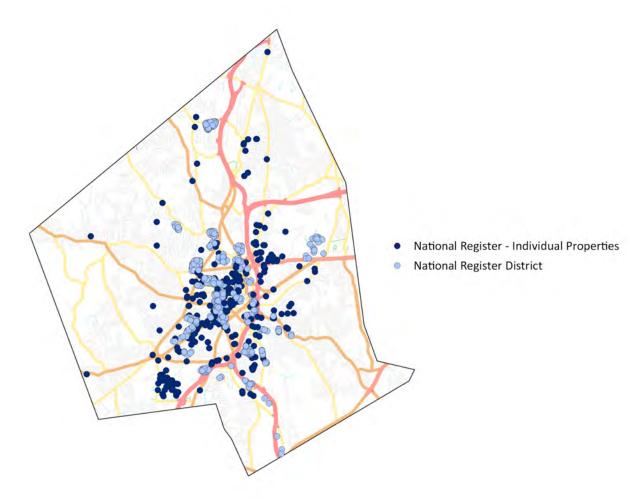
Millbury Football: D-6 District Title

Leicester Football: D-7 District Title

Source: Massachusetts Interscholastic Athletic Association

The National Historic Preservation Act of 1966 established the National Park Service's National Register of Historic Places, a list of the nation's historic sites to facilitate public and private efforts to identify, evaluate, and protect historic and archeological buildings and properties. According to the National Park Service, listing on the National Register of Historic Places imposes no restrictions on what a non-federal owner may do with the property up to and including destruction, unless the property is involved in a project that receives federal assistance through funding or licensing/permitting.

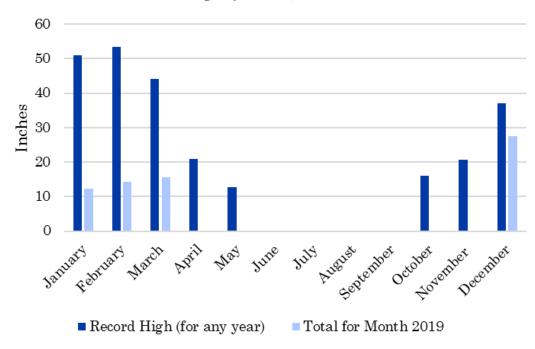
Worcester: Properties on the National Register of Historic Places, 2018



Source: Massachusetts Cultural Resource Information System.

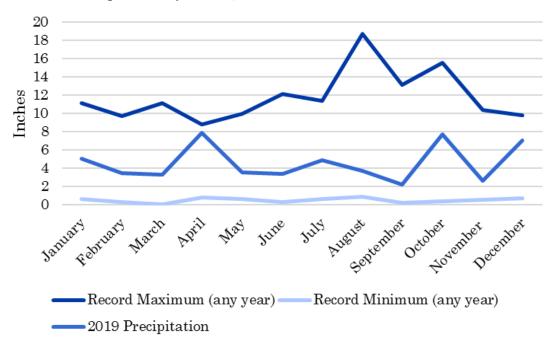
Weather, Geography, & Environment

Worcester: Snowfall & Record High by Month, 2019



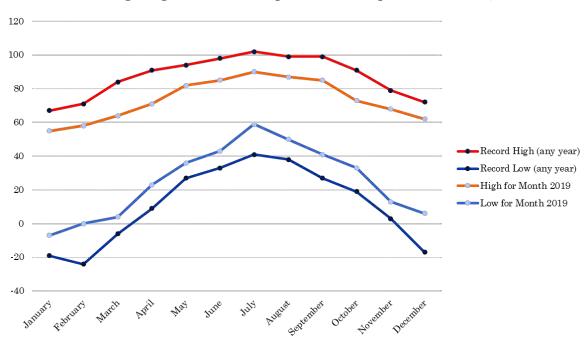
Source: National Weather Service, National Oceanic & Atmospheric Administration.

Worcester: Precipitation by Month, 2019



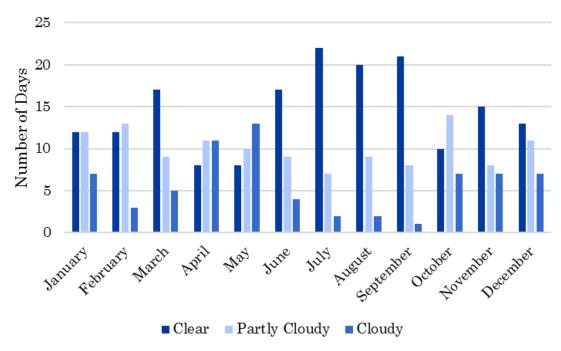
Source: National Weather Service, National Oceanic & Atmospheric Administration.

Worcester: Average High and Low Temperatures Compared to Record, 2019



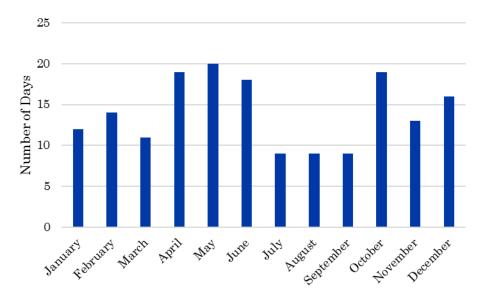
Source: National Weather Service, National Oceanic & Atmospheric Administration.

Worcester: Clear, Cloudy, & Partly Cloudy Days, 2019



 $Source: National\ Oceanic\ \&\ Atmospheric\ Administration.$

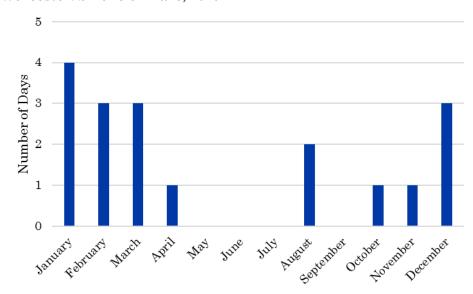
Worcester: Fog, Ice Fog, or Freezing Fog, 2019



Source: National Weather Service, National Oceanic & Atmospheric Administration.

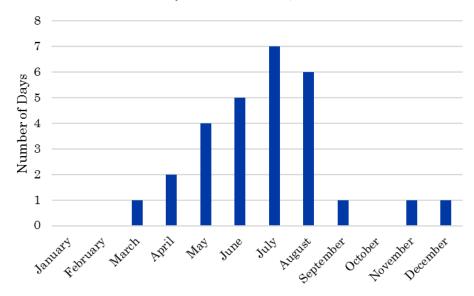
Fog is a dense cloud layer at or near the earth's surface that restricts visibility, adversely affecting travel. Haze is a reflection of sunlight off fine solid or liquid particles that are dispersed in the air. Haze is a type of air pollution and can adversely affect people's health, triggering asthma and allergies.

Worcester: Smoke or Haze, 2019



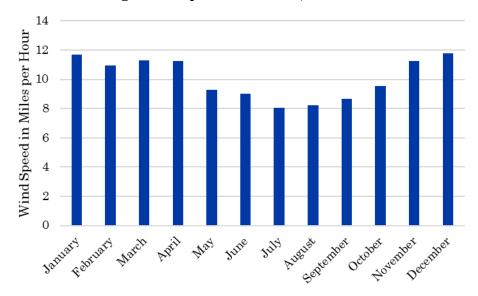
Source: National Weather Service, National Oceanic & Atmospheric Administration.

Worcester: Number of Days with Thunder, 2019



Source: National Weather Service, National Oceanic & Atmospheric Administration.

Worcester: Average Wind Speed Per Month, 2019



 $Source: National\ Weather\ Service,\ National\ Oceanic\ \&\ Atmospheric\ Administration.$

Worcester is located at the headwaters of the Blackstone River and is part of the Blackstone River Watershed. The watershed includes a 640 square mile basin, receiving water from 29 towns in Central Massachusetts and Rhode Island.

Worcester: Lakes, Rivers, Ponds, Brooks, and Waterfalls				
Lakes				
Indian Lake				
Quinsigamond Lake				
Rivers				
Blackstone River				
McKeon River				
Middle River				
Ponds				
Bell Pond				
Burncoat Pond				
Cider Mill Pond				
City Farm Pond				
Coes Pond				
Cook Pond				
Curtis Pond				
Elm Park Pond				
Flint Pond				
Green Hill Pond				
Leesville Pond				
Patch Pond				
Poor Farm Pond				
Salisbury Pond				
Smith Pond				
Williams Mill Pond				
Streams and Brooks				
Beaver Brook				
Broad Meadow Brook				
Coal Mine Brook				
Kettle Brook				
Tatnuck Brook				
Weasel Brook				
Waterfalls				
The Cascade				

Source: City of Worcester Open Space and Recreation Plan, 2013.

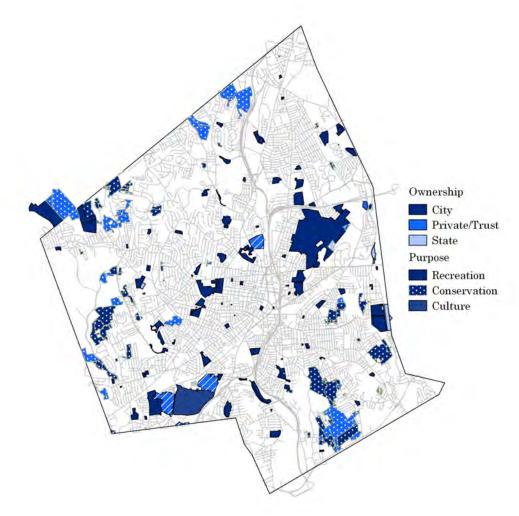
The City of Worcester is updating its Open Space and Recreation Plan in 2020, with more at https://www.worcesteropenspace.com/. The Department of Public Works and Parks issued a public survey and hosted a series of public meetings, prior to the COVID-19 pandemic, to solicit community feedback as the Plan is developed.

Worcester's Hills			
Airport Hill			
Bancroft Hill (Bell Hill)			
Grafton Hill			
Green Hill			
Pakachoag Hill			
Vernon Hill			
Indian Hill			
Newton Hill			
Poet's Hill			
Wigwam Hill			
Union Hill			
Prospect Hill			

Worcester is famous for its hills, and by popular myth, the city is said to have seven hills like Ancient Rome. In reality, Worcester has 12 named hills.

Source: City of Worcester Open Space and Recreation Plan, 2013

Worcester: Open Space by Ownership and Purpose

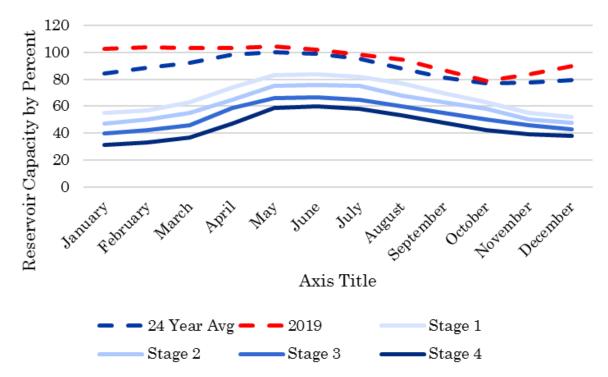


Source: MassGIS.

Worcester: Reservoirs - Acres & Capacity					
	acres	Elevation above city hall	gallons		
Holden, No. 1	130	269.85	729,319,000		
Holden, No. 2	52.63	237.8	257,398,000		
Kendall	175	333	792,163,000		
Kettle Brook, No. 1	11.5	364.35	19,307,000		
Kettle Brook, No. 2	30.76	507.5	127,310,000		
Kettle Brook, No. 3	37.41	559	152,306,000		
Kettle Brook, No. 4	118.61	604.73	513,746,000		
Lynde Brook	132	342.75	717,422,000		
Pine Hill	345	429	2,970,967,000		
Quinapoxet	278	250	1,100,000,000		

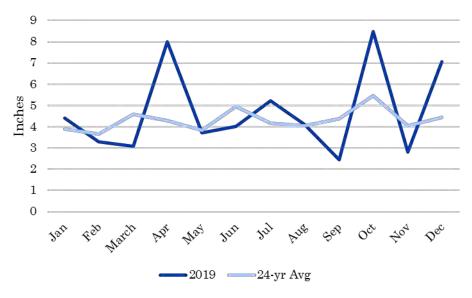
Source: City of Worcester, Department of Public Works and Parks.

Worcester: Reservoir Capacity versus Drought Stages, 2019



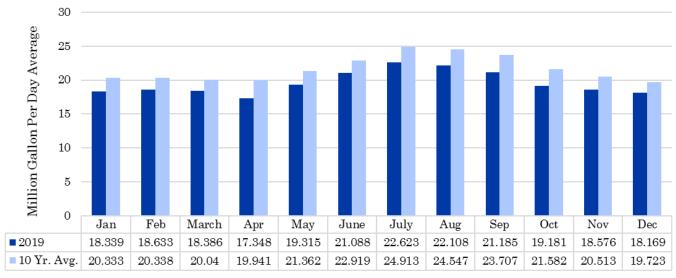
Source: City of Worcester, Department of Public Works and Parks.

Worcester: Monthly Average Rainfall versus 24 Year Average, 2019



Source: City of Worcester Department of Public Works and Parks.

Worcester: Monthly Average Water Consumption versus 10 Year Average, 2019



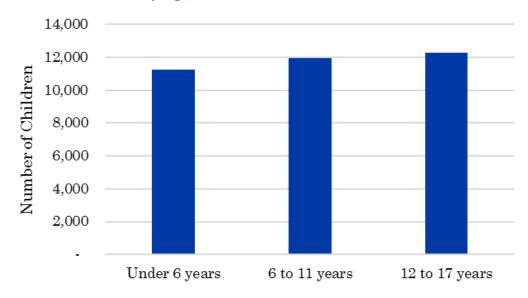
Source: City of Worcester Department of Public Works and Parks.

Appendix I

A Focus on Children

A Focus on Children is an addition to *The Worcester Almanac* derived from conversations with youth-serving organizations as well as the Greater Worcester Community Foundation. The goal of this section is to highlight those factors affecting young people, so that policymakers and practitioners can address the challenges impacting our future civic leaders. This section will grow and change over time as new issues and opportunities are identified and new connections are made between data and public policy.

Worcester: Children by Age, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

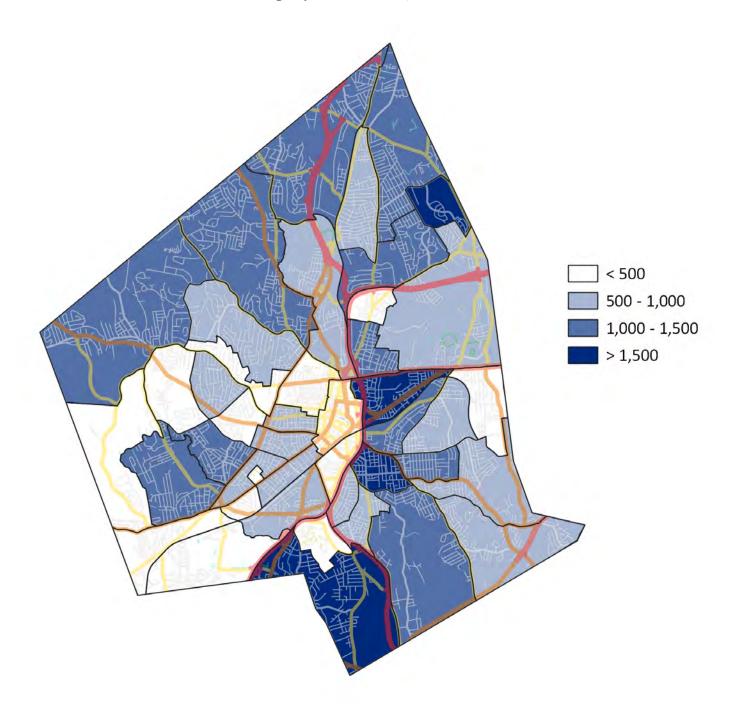
Number of Resident Births, Worcester 2016*				
Number of Births	2,372			
Low Birth Weight**	179			
Pre-term (<37 weeks gestation)	206			
Adequate Prenatal Care	74.2%			
Public Payment for Prenatal Care	54.2%			

^{*}Births to mothers who report Worcester as their place of residence.

Source: Massachusetts Department of Public Health.

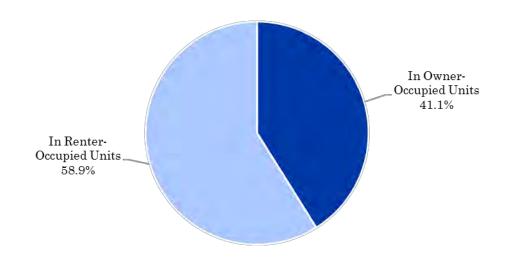
^{**}Babies weighing less than 5 pounds, 3 ounces.

Worcester: Children under 18 Years of Age by Census Tract, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Children under 18 Years of Age—Housing, 2018

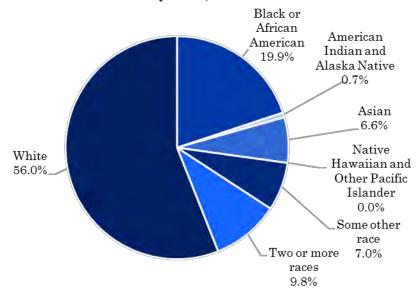


Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Annual City of Worcester Point-In-Time, January 31, 2019					
	Sheltered			Unsheltered	Total
	Emergency Shelter	Transitional Housing	Safe Haven		
Number Homeless Under Age 18	462	110	0	4	576

 $Source:\ Central\ Massachusetts\ Housing\ Alliance.$

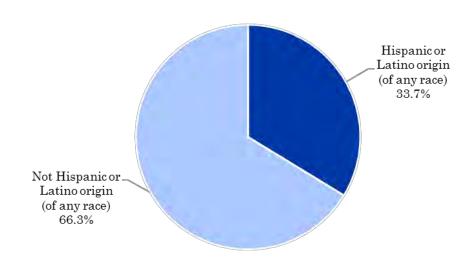
Worcester: Children Under 18 by Race, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

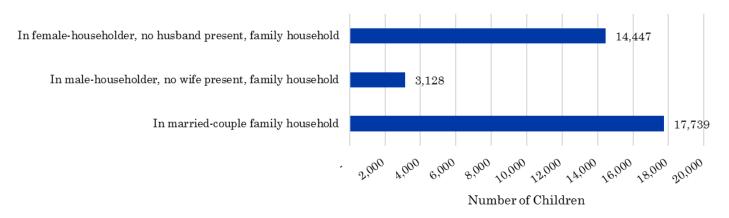
The U.S. Census Bureau tallies five categories of race: "American Indian or Alaska Native," "Asian," "Black or African American," "Native Hawaiian or Other Pacific Islander," and "White." Hispanic origin is defined as ethnicity, rather than race, and persons defined as Hispanic or Latino can be of any race.

Worcester: Hispanic or Latino Origin for Children Under 18, 2018



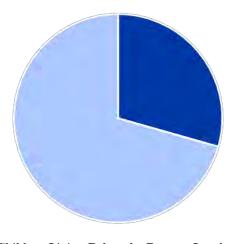
Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Children Under 18, Family Situation, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Poverty Status for Children under 18, 2018



Children Living Below the Poverty Level

Children Living At or Above the Poverty Level

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Mobility refers to students transferring in or out of public schools during the school year for reasons other than grade promotion. A large number of students moving in and out of a school can be very disruptive to the fulfillment of academic goals for the individual student and for all students as teachers work to make sure everyone is in the same place in the curriculum. To measure mobility, the Massachusetts Department of Elementary and Secondary Education uses these three measurements:

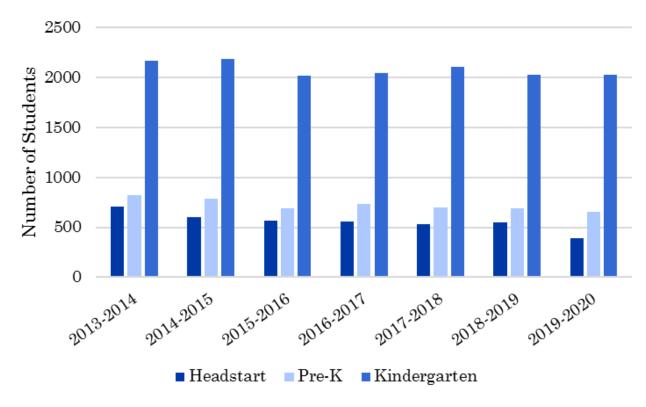
- Intake (Transfer-in) Rate: Number of students who enroll in district after start of school year
- Churn Rate: Number of students transferring in or out during school year
- Stability Rate: Number of students who stay in the district throughout the school year.

Worcester: Mobility Rates, 2019					
	Churn/Intake Enroll	Percent Churn	Percent Intake	Stability Enroll	Percent Stability
All Students	27,250	15.8	8.4	25,740	91.4
Economically Disadvantaged	17,883	18.5	9.7	16,786	89.8
High Needs	22,390	17.8	9.6	20,983	90.5
LEP English Language Learner	9,485	23.6	14.3	8,557	88.3
Students with Disabilities	5,470	18.6	9.5	5,121	90.6
Mobility by Race					
African American/Black	4,546	17.7	10.0	4,211	91.8
American Indian or Alaskan Native	50	28.0	10.0	47	83.0
Asian	1,765	9.4	5.1	1,712	95.0
Hispanic or Latino	11,828	18.5	9.7	11,085	89.8
Multi-race, non-Hispanic or Latino	1,140	14.4	5.8	1,093	92.0
Native Hawaiian or Pacific Islander*	-	-	-	-	-
White	7,915	12.4	6.5	7,587	92.8

^{*} $Data\ for\ populations\ less\ 6\ than\ not\ reported.$

Source: Massachusetts Department of Elementary and Secondary Education.

Worcester: Participation in Early Childhood Education, 2013-2019



Source: Massachusetts Department of Elementary and Secondary Education.

Under the Head Start Act, children from birth to age five from families with incomes below the poverty line are eligible for Head Start and Early Head Start services. Children from homeless families, and families receiving public assistance such as Temporary Assistance for Needy Families (TANF) or Supplemental Security Income (SSI) are also eligible.

Worcester: School Enrollment, 2018				
Total Children 3 to 17 years in Households	29,674			
Enrolled in school	26,934			
Public	89.9%			
Private	10.1%			
Not enrolled in school	2,740			

Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester: Student Discipline Report, 2018-2019						
Student Group	Students	Students Disciplined	Percent In-School Suspension	Percent Out-of-School Suspension	Percent Emergency Removal	
All Students	27,160	1,765	2.4	4	1.4	
English Learner	9,452	565	2.3	3.6	1.5	
Economically disadvantaged	17,821	1,447	3	5.1	1.8	
Students w/disabilities	5,465	677	4.5	7.7	3.3	
High needs	22,317	1,620	2.7	4.6	1.6	
Female	13,229	581	1.6	2.9	0.7	
Male	13,929	1,184	3.2	5.1	2	
Amer. Ind. or Alaska Nat.	50	5	-	-	-	
Asian	1,762	24	0.5	0.8	0.3	
Afr. Amer./Black	4,524	304	2.4	4.4	1.4	
Hispanic/Latino	11,790	1,002	3.1	5.3	1.8	
Multi-race, Non-Hisp./Lat.	1,136	94	3	5.6	1.7	
Nat. Haw. or Pacif. Isl.	6	0	-	-	-	
White	7,892	336	1.7	2.4	0.9	

^{*}Data for populations less 6 than not reported.

Source: Massachusetts Department of Elementary and Secondary Education.

Explanation of Terms

In-school suspension: a disciplinary action that removes a student from participation in school activities for 1 day or more. Students suspended remain in school but are removed from academic classes and placed in a separate environment during their suspension.

Out-of-school suspension: a disciplinary action that removes a student from participation in all school activities, including after school activities, for at least one day, not to exceed 90 days in a school year. Students are not allowed on school grounds during their suspensions.

Emergency Removal: removing a student from school temporarily when a student is charged with a disciplinary offense and in the principal's judgement, the continued presence of the student poses a danger to persons or property, and substantially disrupts the order of the school, and, in the principal's judgment, there is no alternative available to alleviate the danger or disruption. An emergency removal shall not exceed two day past the student's removal from school.

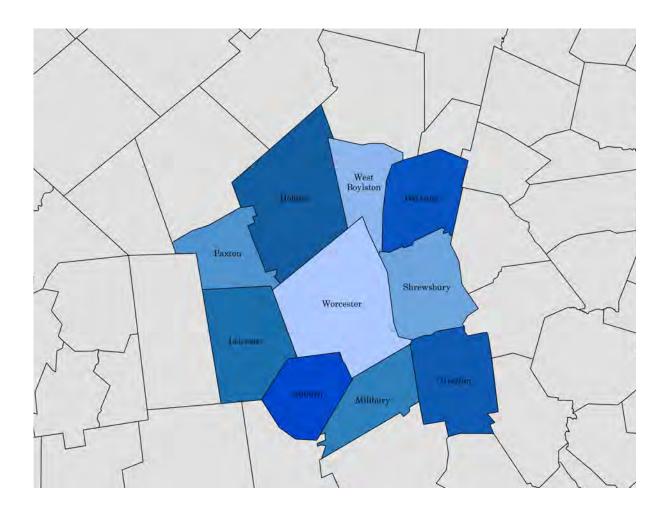
Expulsion: a disciplinary action imposed by school officials to permanently remove a student from participation in all school activities. Student is ineligible to return to school. There were no expulsions listed for Worcester on the Department of Elementary and Secondary Education website for 2017-2018 as of 3/21/2019.

Appendix II

A Focus on Greater Worcester

Greater Worcester Executive/Administrative Leadership

Auburn — Julie A. Jacobson — Town Manager
Boylston — April Steward — Town Administrator
Grafton — Rebecca Meekins — Acting Town Administrator
Holden — Peter M. Lukes — Town Manager
Leicester — David A. Genereux — Town Administrator
Millbury — James Kelley — Acting Town Manager
Paxton — Carol L. Riches — Town Administrator
Shrewsbury — Kevin J. Mizikar — Town Manager
West Boylston — Nancy Lucier — Town Administrator



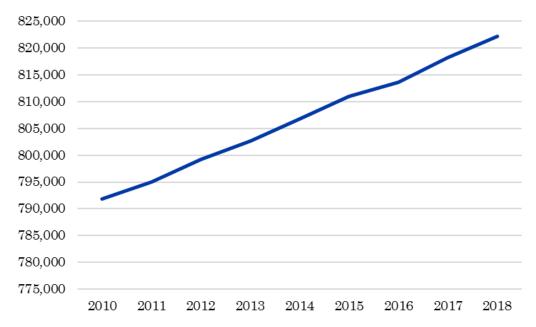
Incorporation Dates for Greater Worcester				
Leicester	1714			
Worcester	1722 as a Town			
Shrewsbury	1727			
Grafton	1735			
Holden	1741			
Paxton	1765			
Auburn	1778			
Boylston	1786			
West Boylston	1808			
Millbury	1813			

Worcester County:

Area: 1,510 square miles Population: 822,280 (2018)

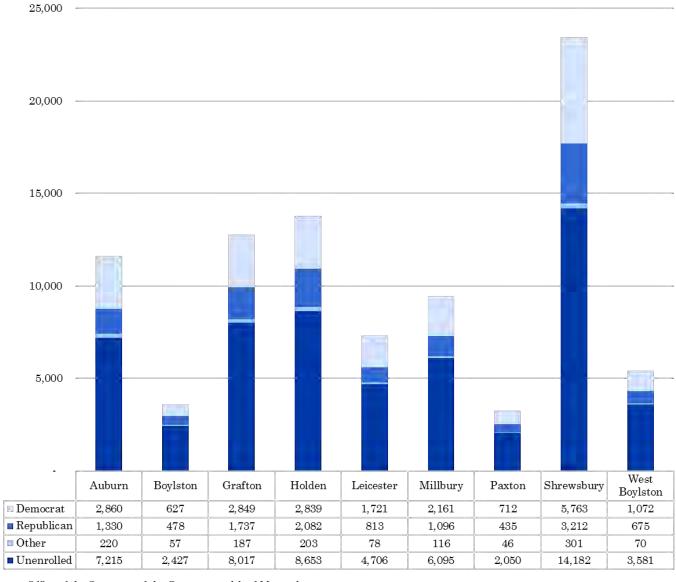
Population Density: 544 persons per square mile 60 cities and towns (including Worcester)

Worcester County: Population 2010 — 2018



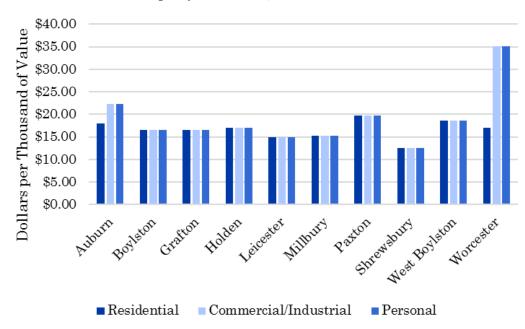
Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Greater Worcester: Party Affiliation & Registration, as of February 2019



 $Source: Of fice\ of\ the\ Secretary\ of\ the\ Commonwealth\ of\ Massachusetts.$

Greater Worcester: Property Tax Rates, FY20

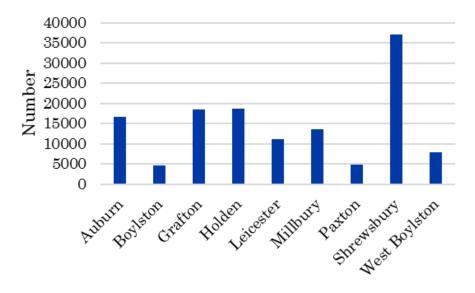


Source: Massachusetts Department of Revenue.

Greater Worcester: FY20 Budgets						
	Total City Budget (includes Education)	Education Budget	Education % of Total Budget	Police Budget	<u>Fire</u> <u>Budget</u>	Police & Fire % of Total Budget
Auburn	\$70,974,423	\$29,095,319	40.99%	\$4,930,189	\$3,569,047	11.98%
Boylston	\$16,267,488	\$9,789,648	60.18%	\$1,217,614	\$409,833	10.00%
Grafton	\$61,996,457	\$36,582,273	59.01%	\$2,324,378	\$699,470	4.88%
Holden	\$52,656,065	\$30,774,812	58.44%	\$2,495,853	\$2,275,423	9.06%
Leicester	\$30,425,010	\$16,881,790	55.49%	\$1,964,796	\$305,307	7.46%
Millbury	\$45,169,977	\$23,865,373	52.83%	\$2,541,098	\$749,309	7.28%
Paxton	\$15,468,762	\$6,842,203	44.23%	\$1,192,129	\$480,776	10.81%
Shrewsbury	\$132,281,954	\$66,302,041	50.12%	\$5,523,926	\$3,625,371	6.92%
West Boylston	\$25,427,143	\$12,403,969	48.78%	\$1,705,934	\$912,442	10.30%
Worcester	\$685,744,411	\$395,404,360	57.66%	\$52,512,294	\$40,531,070	13.57%

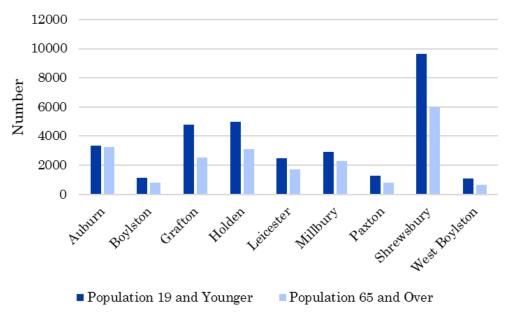
Sources: Individual Town Budgets.

Greater Worcester: Population, 2018



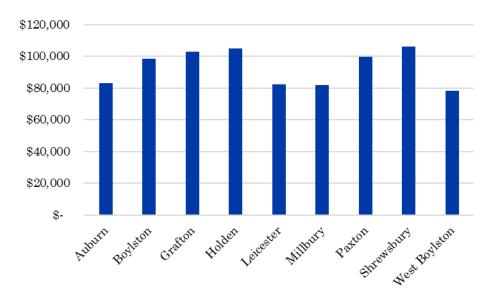
Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Greater Worcester: Population 19 Years of Age or Under and Population 65 Years of Age or Over, 2018



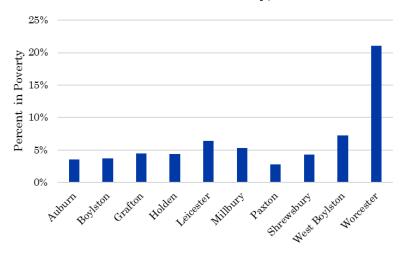
Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Greater Worcester: Median Household Income, 2018



Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Greater Worcester: Percent in Poverty, 2018

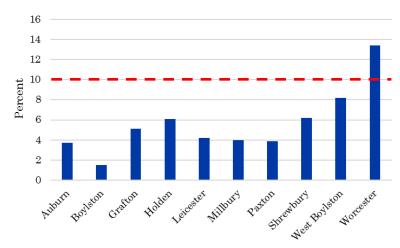


Source: U.S. Census Bureau, 2018 5-Year American Community Survey.

Worcester County: Hotel Market, 2019				
Occupancy	65.40%			
Supply	2,299,875 Room Nights			
Demand	1,503,485 Room Nights			
Average Daily Rate (ADR)	\$121.21			
Revenue per Available Room	\$79.24			

Source: Discover Central Massachusetts.

Greater Worcester: Chapter 40B Subsidized Housing Inventory*



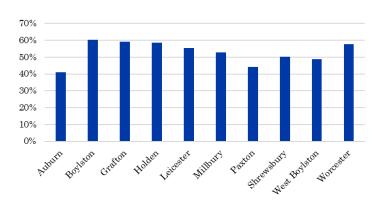
Massachusetts General Laws Chapter 40B was adopted in 1969 as part of the Massachusetts Comprehensive Permit Act to encourage and facilitate the building of affordable, long-term housing for low-income individuals and families across the Commonwealth and to ensure that low-income residents can remain in their localities if housing costs increase. The law calls on every Massachusetts community to ensure that 10% of all housing units meet certain affordability requirements.

*As of September 2017. Red line indicates 10% threshold called for under Chapter 40B. Source: Massachusetts Department of Housing & Community Development.

Number of Confirmed Opioid Related Overdose Deaths, 2014-2018					
	2014	2015	2016	2017	2018
Auburn	0	4	2	3	6
Bolyston	0	2	0	1	1
Grafton	2	2	1	0	3
Holden	5	4	5	1	3
Leicester	1	2	2	4	6
Millbury	4	4	4	7	7
Paxton	1	1	0	0	1
Shrewsbury	1	2	7	8	7
West Bolyston	3	0	1	3	4
Worcester	56	84	74	83	97
Boston	108	154	195	199	181

 $Source: Massachusetts\ Department\ of\ Public\ Health.$

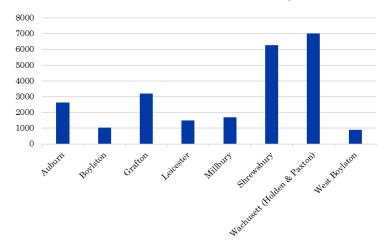
Greater Worcester: Education as Percent of FY20 Municipal Budget



Sources: Individual Town Budgets.

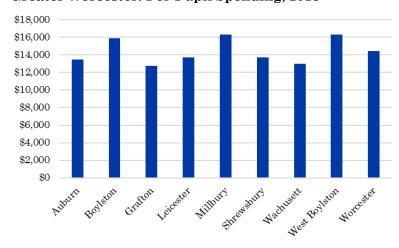
Greater Worcester: Number of Students, 2019-2020

The towns of Holden and Paxton are part of the Wachusett Regional School District, the largest regional district in the Commonwealth.



 $Source: Massachusetts\ Department\ of\ Elementary\ \&\ Secondary\ Education.$

Greater Worcester: Per Pupil Spending, 2018



The town of Boylston oversees a K-5 elementary school and is part of the Berlin-Boylston Regional School District for Grades 6-12.

 $Source: Massachusetts\ Department\ of\ Elementary\ \&\ Secondary\ Education.$

Greater Worcester: % Population 25 and Over with Bachelor's Degree or Higher, 2018			
Auburn	39.2%		
Boylston	52.1%		
Grafton	48.2%		
Holden	57.0%		
Leicester	28.3%		
Millbury	33.2%		
Paxton	54.6%		
Shrewsbury	58.4%		
West Boylston	29.6%		
Worcester	30.1%		

 $Source:\ U.S.\ Census\ Bureau,\ 2018\ 5\mbox{-}Year\ American\ Community\ Survey}.$

Greater Worcester: Colleges & Universities, 2020				
Anna Maria College (Paxton)				
Assumption University (Worcester)				
Becker College (Worcester & Leicester)				
Clark University (Worcester)				
College of the Holy Cross (Worcester)				
MCPHS University (Worcester & Boston)				
Nichols College (Dudley)				
Quinsigamond Community College (Worcester)				
Tufts Cummings School of Veterinary Medicine (Grafton)				
University of Massachusetts Medical School (Worcester)				
Worcester Polytechnic Institute (Worcester)				
Worcester State University (Worcester)				

Source: Worcester Regional Research Bureau, Inc.

Worcester Regional Research Bureau, Inc.

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